

August 6, 2025

To whom it may concern:

Company name: JGC HOLDINGS CORPORATION  
Representative: Masayuki Sato  
Chairman, President, and Chief Executive Officer  
(CEO)  
(Code number: 1963, Stock Exchange: Tokyo)  
Contact: Akihiro Yamagami  
Manager, Corporate Communication Group  
Strategic Planning Unit  
Strategy Planning Office  
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Notice on Completion of Payment of New Shares as Restricted Stock Compensation

JGC HOLDINGS CORPORATION announces that the payment procedure for the issuance of new shares as Restricted Stock Compensation, as approved by its Board of Directors on July 14, 2025, was completed today. For details, please refer to the "Notice on Issuance of New Shares as Restricted Stock Compensation" released on July 14, 2025.

Overview of new share issuance

(1)	Payment date	August 6, 2025
(2)	Type and number of shares from issue	130,670 common shares of JGC HOLDINGS
(3)	Issue price	1,248 yen per share
(4)	Issue amount	163,076,160 yen
(5)	Scheduled recipients	- JGC HOLDINGS' directors (*):10,962 shares for 3 directors *Excluding outside directors - JGC HOLDINGS' executive officers: 28,736 shares for 12 executive officers - Directors of JGC HOLDINGS' subsidiary: 25,053 shares for 14 directors - Executive officers of JGC HOLDINGS' subsidiary: 65,919 shares for 34 officers

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