The following statement is an English-language translation of the original Japanese-language document provided for your convenience. In the event there is any discrepancy between the Japanese and English versions, the Japanese version is presumed to be correct.

May 14, 2024

To whom it may concern:

Company name: JGC HOLDINGS CORPORATION

Representative: Masayuki Sato

Chairman, Representative Director and CEO

(Code number: 1963, Stock Exchange: Tokyo)

Contact: Akihiro Yamagami

Manager, Corporate Communication Group

Strategic Planning Unit Strategy Planning Office (TEL: 81-45-682-8026)

Changes in Representative Directors and Director of Consolidated Subsidiaries

JGC HOLDINGS CORPORATION ("the company") and its consolidated subsidiaries, JGC CORPORATION and JGC JAPAN CORPORATION, hereby announce the following changes in representative directors and director of JGC CORPORATION and JGC JAPAN CORPORATION, with the decision at their respective Board of Directors meeting held today (May 14, 2024). This is a partial change to the announcement made on February 9, 2024.

The changes in representative directors and director of both companies are scheduled to be officially decided at the general shareholders' meeting of both companies to be held on June 19, 2024, and at the Board of Directors meeting to be held after the shareholders' meeting.

<JGC CORPORATION>

I. Changes in Representative Director (Effective on June 19, 2024)

| New Title | Name | Current Title |
|-----------------------------|--------|--|
| Representative Director and | Shoji | Member of the Board; |
| Senior Executive Vice | Yamada | Representative Director, President, |
| President | | JGC JAPAN CORPORATION; |
| | | Member of the Board, |
| | | JGC HOLDINGS CORPORATION |
| | | |
| | | Representative Director and President of JGC |
| | | JAPAN CORPORATION is scheduled to retire on |

| | June 19. He will continue as a Member of the |
|--|--|
| | Board of JGC HOLDINGS CORPORATION. |

In the Notice of "Changes in Directors, Auditors and Executive Officers of the Company and Its Consolidated Subsidiaries" dated February 9, 2024, it was announced that he would retire from Member of the Board of JGC CORPORATION, but this will be changed as described above.

<JGC JAPAN CORPORATION>

I. Changes in Representative Director (Effective on June 19, 2024)

| New Title | Name | Current Title |
|-----------------------------|-----------|---|
| Representative Director and | Yasuharu | Director, Senior Executive Vice President |
| President | Yamaguchi | |
| _ | Shoji | Representative Director, President; |
| | Yamada | Member of the Board, |
| | | JGC HOLDINGS CORPORATION; |
| | | Member of the Board, |
| | | JGC CORPORATION |

In the Notice of "Changes in Directors, Auditors and Executive Officers of the Company and Its Consolidated Subsidiaries" dated February 9, 2024, it was announced that Mr.Yamaguchi would assume the position of Representative Director and Vice President of JGC JAPAN CORPORATION, but this will be changed as described above.

II. Changes in Director (Effective on June 19, 2024)

1) New assignment

| Current Title | Name | Name Title After Retirement | |
|----------------------------|---------|-------------------------------------|--|
| Director, Senior Executive | Toru | Senior Executive Officer; | |
| Officer; | Amemiya | Senior General Manager, Engineering | |
| Senior General Manager, | | Division | |
| Engineering Division | | | |

Attachment: Profile of new Representative Director and President of JGC JAPAN CORPORATION

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Attachment

Profile of new Representative Director and President of JGC JAPAN CORPORATION

May 14, 2024 JGC HOLDINGS CORPORATION

Name: Yasuharu Yamaguchi

Date of Birth: January 27th, 1958 (Age 66)

Nationality: Japanese

Education: Department of Mechanical Engineering, National Institute of Technology

(Kosen), Sasebo College (Graduated in 1978)

Career History:

| 1978 | Joined JGC Corporation (now JGC HOLDINGS CORPORATION) |
|------|--|
| 2016 | Executive Officer |
| | General Manager, No.3 Business Division |
| 2017 | Executive Officer |
| | General Manager, Infrastructure Division and Senior General Manager, |
| | Domestic Infrastructure Project Division, Infrastructure Division |
| 2019 | Executive Officer |
| | Senior General Manager, Domestic Infrastructure Project Division |
| 2019 | Director, Senior Executive Vice President (Current position), |
| | JGC JAPAN CORPORATION |
| | |