The following statement is an English-language translation of the original Japanese-language document provided for your convenience. In the event there is any discrepancy between the Japanese and English versions, the Japanese version is presumed to be correct.

February 10, 2023

To whom it may concern:

Company name: JGC HOLDINGS CORPORATION

Representative: Masayuki Sato

Chairman & CEO

(Code number: 1963, Stock Exchange: Tokyo)

Contact: Akihiro Yamagami

Manager, Corporate Communication Group

Group Management Development Dept.

(TEL: 81-45-682-8026)

Changes in Directors, Auditors and Executive Officers of the Company and Its Consolidated Subsidiaries

JGC HOLDINGS CORPORATION ("the company") hereby announces the following changes in director and executive officers of the Company, with the decision at the meeting of the Board of Directors held today (February 10, 2023).

The appointment of director is scheduled to be effective as of June 29, 2023, following the general shareholders' meeting.

We also announce the change in directors, auditors and executive officers of our consolidated subsidiaries as follows.

<JGC HOLDINGS CORPORATION>

I. Changes in Auditors (Effective on June 29, 2023)

1) New assignment

New Title	Name	Current Title
Audit and Supervisory Board	Kazuya Oki	Representative, Oki Kazuya Certified
Member (Outside Auditor)		Public Accountant Office;
		Outside Director, OSM International, Inc.

2) Retirement

Current Title	Name	Title After Retirement
Audit and Supervisory Board	Masao Mori	_
Member (Outside Auditor)		

II. Changes in Executive Officers

1) New commission (Effective on April 1, 2023)

New Title	Name	Current Title
Executive Vice President &	Takuya	Executive Vice President, CHRO & CDO
CHRO	Hanada	
Executive Officer & CDO	Keiji	Executive Officer
	Tanigawa	

CHRO : Chief Human Resource Officer CDO : Chief Digital Officer

2) New assignment (Effective on April 1, 2023)

New Title	Name	Current Title
Executive Officer	Toshiyuki	Executive Officer, JGC CORPORATION
	Karasawa	
Executive Officer & CMO	Hiroyuki	Associate Executive Officer
	Morishima	
Executive Officer	Shinya	Audit & Supervisory Board Member
	Miyake	(Outside), INPEX CORPORATION

CMO: Chief Manufacturing Officer

3) Retirement (Effective on March 31, 2023)

Current Title	Name	Title After Retirement
Senior Executive Officer	Yasuhiro	Senior Advisor
	Okuda	
Executive Officer	Aya	Senior Advisor
	Yamazaki	
Executive Officer	Shigeru	Senior Advisor
	Adachi	

<JGC CORPORATION>

- I. Changes in Executive Officers
- 1) Promotion (Effective on April 1, 2023)

New Title	Name	Current Title
Senior Executive Officer	Koji	Executive Officer
	Sakurai	

2) New assignment (Effective on April 1, 2023)

New Title	Name	Current Title
Executive Officer	Akira	Senior Fellow
	Sugiyama	
Executive Officer	Yoshihiro	Associate Executive Officer
	Uchiyama	
Executive Officer	Yasuharu	Associate Executive Officer
	Kimura	
Executive Officer	Masaru	Associate Executive Officer
	Saito	

3) Retirement (Effective on March 31, 2023)

Current Title	Name	Title After Retirement
Executive Officer	Hiroyuki	Senior Fellow
	Ishizaki	
Executive Officer	Toshiyuki	Executive Officer, JGC HOLDINGS
	Karasawa	CORPORATION (Effective on April 1)

<JGC JAPAN CORPORATION>

 Changes in Auditor (The retirement of auditor is scheduled to be effective on mid of June, 2023, following its general shareholders' meeting)

Retirement

New Title	Name	Title After Retirement
Corporate Auditor	Yasumasa	_
	Isetani	

II. Changes in Executive Officers

1) New assignment (Effective on April 1, 2023)

New Title	Name	Current Title
Executive Officer	Masanori	Associate Executive Officer
	Asakura	
Executive Officer	Koji	Associate Executive Officer
	Matsuura	
Executive Officer	Kenichiro	Associate Executive Officer
	Ogawa	
Executive Officer	Hiroshi	Associate Executive Officer
	Shiozaki	

2) Retirement (Effective on March 31, 2023)

Current Title	Name	Title After Retirement
Senior Executive Officer	Osamu	Senior Fellow
	Kakuta	

<JGC Catalysts and Chemicals Ltd.>

 Changes in Directors (The appointment of director is scheduled to be effective on mid of June 2023, following its general shareholders' meeting)

1) New assignment

New Title	Name	Current Title
Director	Tatsuya	Executive Officer
	Norimatsu	
Director (outside)	Hiroyuki	Associate Executive Officer, JGC
	Morishima	HOLDINGS CORPORATION

2) Retirement

Current Title	Name	Title After Retirement
Director	Susumu	Fellow
	Torisu	
Director (outside)	Yoshihiro	_
	Mizuguchi	

II. Changes in Auditors (The appointment of director is scheduled to be effective on mid of June 2023, following its general shareholders' meeting)

1) New assignment

New Title	Name	Current Title
Auditor (outside)	Hirokatsu	Associate Executive Officer, JGC
	Uchida	HOLDINGS CORPORATION

2) Retirement

Current Title	Name	Tittle After Retirement
Auditor (outside)	Takayuki	_
	Onuma	

<Attachment>

The New Management Structure of JGC HOLDINGS CORPORATION, JGC CORPORATION and JGC JAPAN CORPORATION

Attachment:

The New Management Structure of JGC HOLDINGS CORPORATION, JGC CORPORATION and JGC JAPAN CORPORATION

<JGC HOLDINGS CORPORATION>

[The New Management Structure after the general shareholders' meeting on June 29, 2023] **The title as Executive Officers is scheduled to be effective on April 1, 2023.

I. Directors

Representative Director,	Masayuki Sato
Chairman & CEO	
Representative Director,	Tadashi Ishizuka
President & COO	
Member of the Board	Kiyotaka Terajima
	Shoji Yamada
	Shigeru Endo
Outside Director	Masayuki Matsushima
	Kazuo Ueda
	Noriko Yao

CEO : Chief Executive Officer COO : Chief Operating Officer

II. Audit & Supervisory Board Members

Audit & Supervisory Board Member	Yasumasa Isetani
	Kazuyoshi Muto
Audit & Supervisory Board Member (Outside Auditor)	Koichi Ohno
	Norio Takamatsu
	Kazuya Oki

III. Executive Officers

Senior Executive Vice President &	Kiyotaka Terajima
CFO	
Executive Vice President & CHRO	Takuya Hanada
Senior Executive Officer & TCO	Masahiro Aika
Senior Executive Officer	Masaki Ishikawa
Executive Officer	Takeshi Kawasaki

Executive Officer	Toshiyuki Karasawa
Executive Officer & CTO	Yoshihiro Mizuguchi
Executive Officer & CIO	Akihito Sawaki
Executive Officer & CDO	Keiji Tanigawa
Executive Officer & General	Satoshi Kurata
Counsel	
Executive Officer & CMO	Toshiyuki Morishima
Executive Officer	Shinya Miyake

CFO: Chief Financial Officer CHRO: Chief Human Resource Officer

TCO: Technology Commercialization Officer CTO: Chief Technology Officer CIO: Chief Information Officer CDO: Chief Digital Officer

CMO: Chief Manufacturing Officer

<JGC CORPORATION>

【The New Management Structure after the general shareholders' meeting held on mid of June, 2023】

*The title as Executive Officers is scheduled to be effective on April 1, 2023.

I. Directors

Representative Director	Farhan Mujib
Member of the Board	Shoji Yamada
	Takuya Hanada

II. Corporate Auditors

Corporate Auditor	Kazuyoshi Muto
Corporate Additor	Aya Yamazaki

III. Executive Officers

President	Farhan Mujib
	Tsutomu Akabane
Senier Evecutive Vice President	Satoshi Sato
Senior Executive Vice President	Terumitsu Hayashi
	Akira Kondo
Senior Executive Officer	Koji Sakurai

	Katsuki Yamamoto
	Takehiko Hirose
	Moriyuki Aida
	Fumio Sakamoto
	Keiji Nohira
	Sten Jacobsson
	Syuichi Ogawa
F " OF	Takahiro Shimoota
Executive Officer	Takeshi Hashizume
	Kenji Ito
	Nobuyoshi Mizutani
	Hiroshi Komiyama
	Akira Sugiyama
	Yoshihiro Uchiyama
	Yasuharu Kimura
	Masaru Saito

<JGC JAPAN CORPORATION>

[The New Management Structure after the general shareholders' meeting held on mid of June, 2023]

※The title as Executive Officers is scheduled to be effective on April 1, 2023.

I. Directors

Representative Director	Shoji Yamada
Member of the Board	Yasuharu Yamaguchi
	Tadashi Ishizuka

II. Corporate Auditors

orporate Auditor	Shinichi Taguchi
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III. Executive Officers

President	Shoji Yamada
Senior Executive Vice President	Yasuharu Yamaguchi
Senior Executive Officer	Toru Amemiya

Executive Officer	Itaru Kimura
	Hiroshi Korematsu
	Masahiko Fujihara
	Takashi Imamura
	Masaya Ishikawa
	Masanori Asakura
	Koji Matsuura
	Kenichiro Ogawa
	Hiroshi Shiozaki

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