

September 1, 2020

Structural Reform Implemented to Accelerate Sustainability-Related Business and Reinforce Use of Digital Transformation

JGC Holdings Corporation

Yokohama, Japan - JGC Holdings Corporation announced structural reform as of September 1 in JGC Holdings Corporation and JGC Corporation, which operates the overseas engineering, procurement and construction (EPC) business of the JGC Group, as a means to accelerate business supporting global sustainability and to reinforce use of digital transformation (DX).

Main Details of Reform:

① **Structural Reform Enabling Consistent Sustainability-oriented Innovation and Business**

To contribute toward sustainable societies by taking on the global challenge of environmental issues, the “Sustainability Co-Creation Department” was established in JGC Holdings Corporation on October 1, 2019. By collaborating with corporations, universities, and others who maintain and develop advanced environmental technologies, the Group seeks prompt commercialization of environmental technologies developed internally or by partners.

In structural reform implemented on September 1, 2020, the “Sustainability Co-Creation Department” integrates the “Technology Development Department” and “Open Innovation Office” under “Technology Innovation Center” of JGC Corporation, which to date have fulfilled technical development functions for the Group's comprehensive engineering operations. This will establish a framework for consistent development and commercialization of technologies supporting global sustainability and further promote sustainability-related businesses.

② **Structural Reform to Reinforce Use of DX**

Proactive use of DX has been promoted by the Group for some time, in line with the IT Grand Plan 2030 formulated in December 2018. Structural reform implemented on September 1 is also focused on DX-related organizations. The Group seeks to enhance competitiveness of comprehensive engineering operations by streamlining project execution. Thus, one goal is to reinforce the use of DX, and another is to develop new business applying DX.

Specifically, the new “EPC DX Department” has been established in JGC Corporation to reinforce the use of DX for more efficient project execution, and the new “New Business DX Group” has been established in the “Sustainability Co-Creation Department” at JGC Holdings Corporation to develop new business applying DX.

Additionally, functions of the “Digital Initiative Department” of JGC Holdings Corporation have been expanded, and this organization has been renamed the “Group DX Infrastructure Department” to reflect its role in overseeing group-wide use of DX.

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