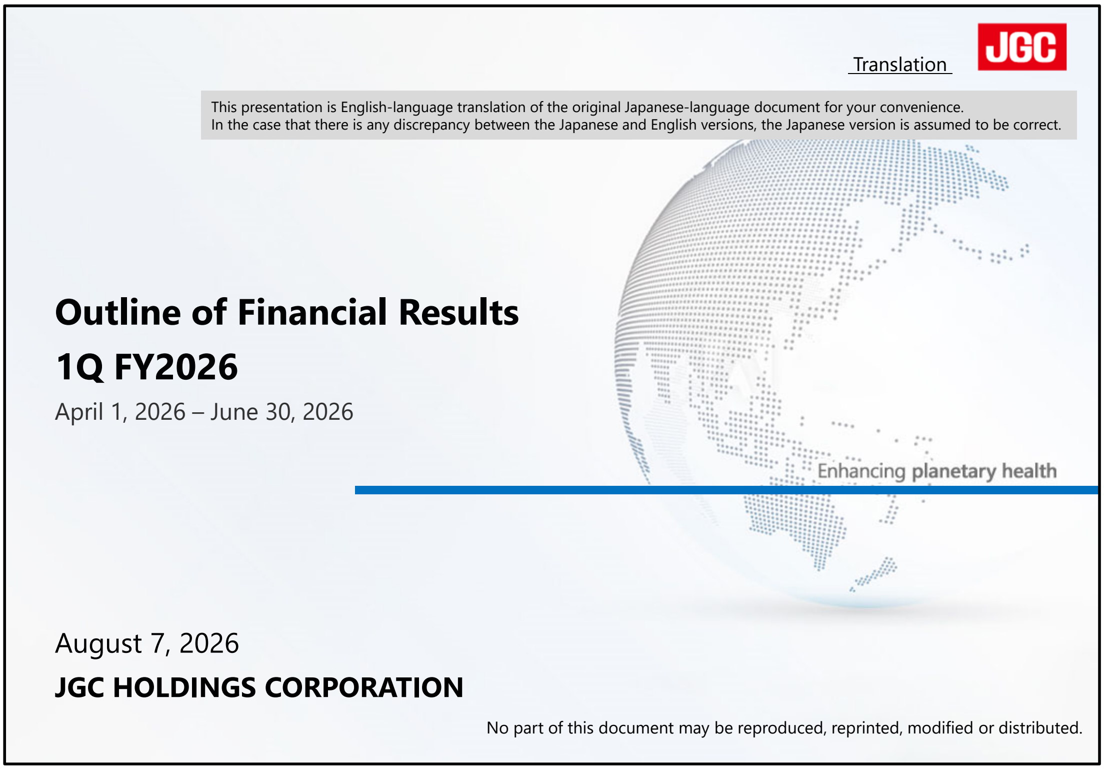


My name is Shinichi Taguchi, and I am Executive Officer, Head of Finance and Investor Relations.

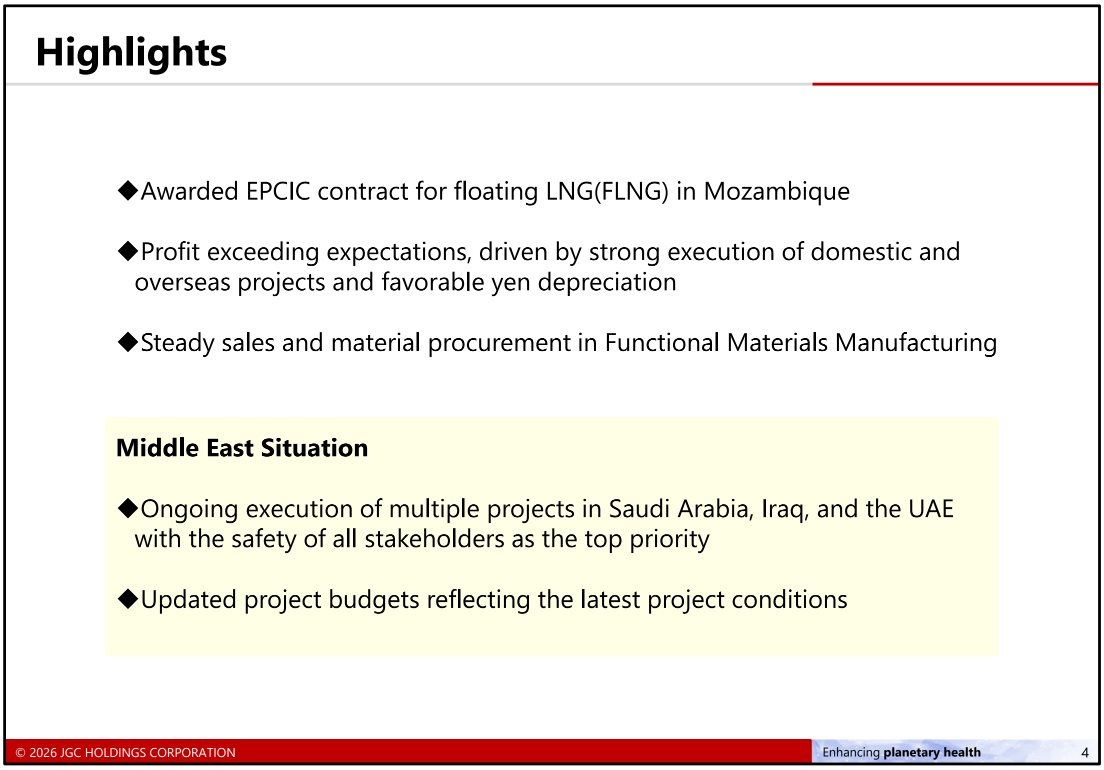
I will be giving you an outline of financial results the 1st quarter of the FY2026.

CONTENTS

- Results for 1Q FY2026
- Forecasts for FY2026
- Appendix

First, I will explain the results of the 1st quarter for the FY2026, then follow with the forecasts for the FY2026.

I will begin with the results of the 1st quarter of the FY2026.



There are the highlights of the 1st quarter In the Total Engineering Business, we has been awarded a contract to provide EPCIC services for the Floating LNG (FLNG) project in Mozambique, for which preliminary activities had been executed, enabling the recording of a large new contract in the first quarter. In terms of earnings, profit exceeded expectations due to the steady execution of domestic and overseas projects, as well as the impact of yen depreciation.

In the Functional Material Manufacturing Business, although there had been concerns about the impact of the situation in the Middle East, operations have progressed smoothly.

Regarding the situation in the Middle East, multiple EPC projects are being executed in Saudi Arabia, Iraq, and the UAE, with the safety of all personnel remaining the top priority. At the end of the FY2025, budgets reflecting countermeasures were incorporated based on the assumption that project execution would no longer be materially disrupted during the first half of this year. While circumstances differ among projects depending on their stage of progress and surrounding conditions, work and construction activities are continuing toward completion across all projects. Current estimates have been reviewed on the assumption that the present situation will continue for the time being.

As a result, 1st quarter consolidated earnings exceeded expectations, while full-year performance remained in line with the earnings forecast for the FY2026.

Income Statement

【Unit: Billions of Yen】

	1Q FY2025	1Q FY2026	Difference	FY2026 Forecasts	Progress Rate
Net sales	189.8	**159.2**	△ 30.5	**670.0**	24%
Gross profit	15.4	**20.3**	+4.9	**73.0**	28%
Profit ratio	8.1%	**12.8%**	+4.7pt	**10.9%**	
Operating profit	7.8	**12.3**	+4.4	**40.0**	31%
Ordinary profit	9.2	**21.3**	+12.1	**46.0**	46%
Profit attributable to owners of parent	5.6	**11.6**	+6.0	**46.0**	25%

Earnings per share	¥23.17	**¥48.03**

This is the consolidated income statement.

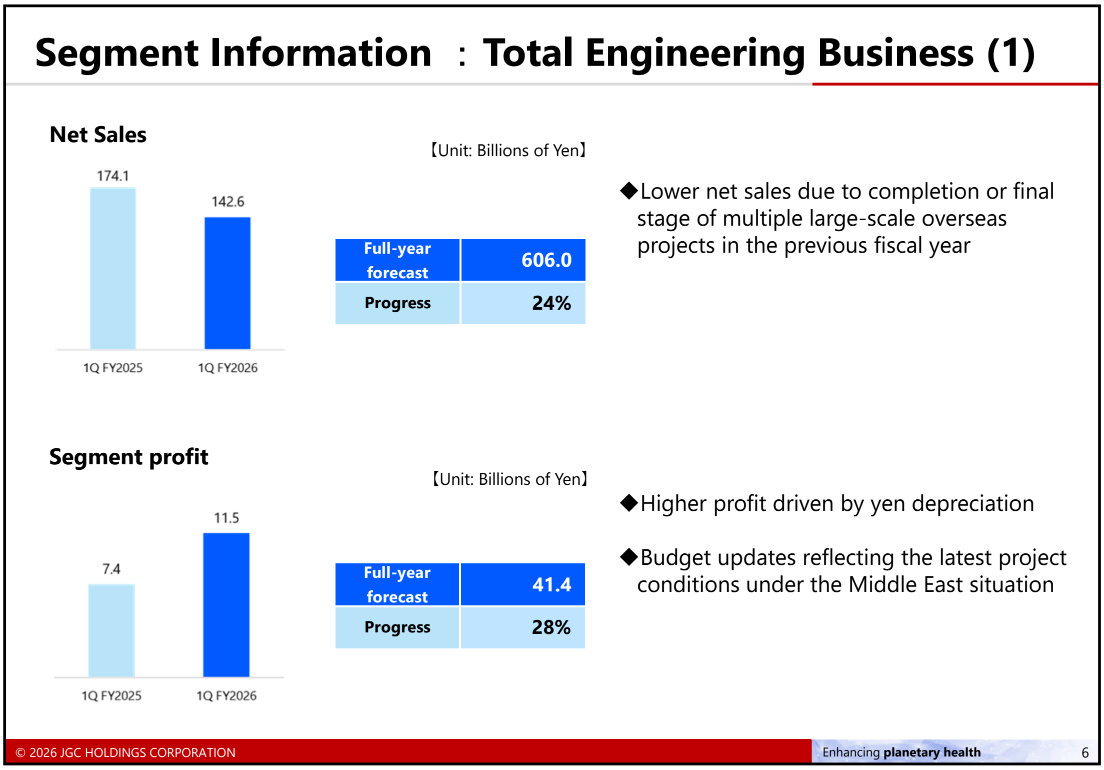
Net sales were 159.2 billion yen, a decrease of 30.5 billion yen compared with the first quarter of the FY2025.

Gross profit was 20.3 billion yen, an increase of 4.9 billion yen, with the profit margin of 12.8%.

Operating profit was 12.3 billion yen, an increase of 4.4 billion yen.

Ordinary profit was 21.3 billion yen, partly due to foreign exchange gains.

Profit attributable to owners of parent was 11.6 billion yen, an increase of 6 billion yen.



This is the situation of the Total Engineering Business.

Net sales in the Total Engineering Business decreased year on year to 142.6 billion yen, reflecting the completion of several large-scale overseas EPC projects by the end of the FY2025 and the fact that certain projects entered their final stages of execution.

Progress against the full-year forecast has remained on track.

Segment profit increased compared to the same period of the FY2025 to 11.5 billion yen.

One factor behind the increase in profit was foreign exchange movements. While the yen appreciated during the 1st quarter of the FY2025, the yen moved in the opposite direction and depreciated during the current period.

Although execution capabilities have been strengthened to ensure the successful completion of certain challenging projects, profitability improved on several projects as risks were appropriately controlled through steady project execution.

As a result, profit was slightly above the level assumed in the earnings forecast for the FY2026.

Segment Information ： Total Engineering Business (2)

New Contracts

【Unit: Billions of Yen】

	1Q FY2025	1Q FY2026
Domestic	29.4	25.5
Overseas	17.9	88.9
Total	47.4	114.5

Outstanding Contracts

【Unit: Billions of Yen】

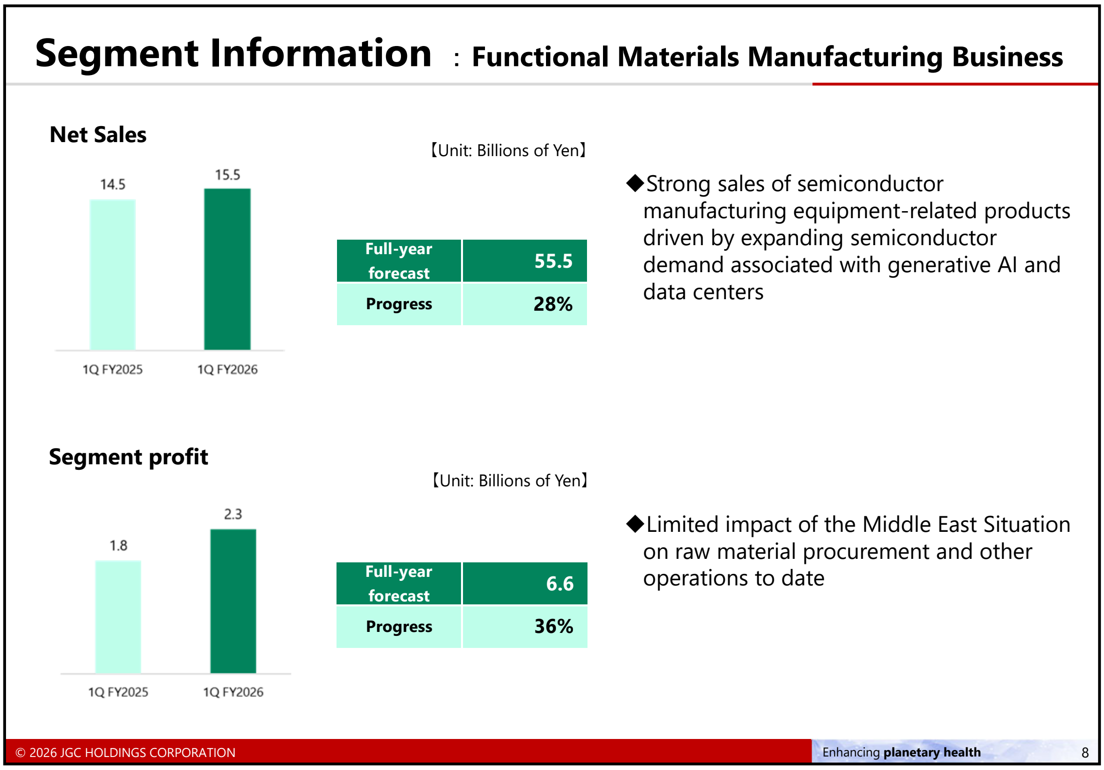
	As of March 31,2026	As of June 30,2026
Domestic	145.3	141.1
Overseas	1,010.2	1,000.1
Total	1,155.5	1,141.2

1Q FY2026 Major New Contracts	Domestic	Overseas
	・Refinery Renovation (Japan)	・FLNG (Mozambique)

Major Outstanding Contracts	Over 100 Billion Yen	Over 30 Billion Yen
	・Large-scale EGR/CCUS Onshore Facilities (Indonesia) ・Large-scale Low Carbon LNG Plants (UAE) ・Expansion of the Gas Oil Separation Unit (Saudi Arabia) ・FLNG (Mozambique)	・Oil Refinery Modernization (Iraq) ・Gas Oil Separation Unit (Saudi Arabia) ・Nearshore Floating LNG Plant (Malaysia) ・Dew Point Control Unit (Saudi Arabia)

This is the situation of new contracts in the Total Engineering Business.

Total new contracts in the 1st quarter amounted to 114.5 billion yen. The major project awarded during the quarter was the Floating LNG (FLNG) project in Mozambique. In addition, several other large-scale LNG projects are progressing toward contract awards, and new contracts from these projects are expected within the FY2026. The order backlog decreased slightly from the beginning of the FY2026 to 1,141.2 billion yen.



The Functional Materials Manufacturing Business achieved higher net sales and profit compared to the same period of the FY2025.

Strong sales in the Fine Chemicals sector, primarily in areas related to semiconductor manufacturing equipment, resulted in net sales of 15.5 billion yen and segment profit of 2.3 billion yen.

While the full-year forecast incorporates a certain degree of potential impact from the situation in the Middle East, no adverse effects have been seen to date in either sales activities or material procurement.

As a result, progress against the earnings forecast for the FY2026 is running ahead of plan.

Financial Position

【Unit: Billions of Yen】

	As of March 31, 2026	As of June 30, 2026	Difference
Total assets	838.7	**850.0**	+11.2
Total net assets	431.1	**427.0**	△ 4.1
Equity ratio	51.2%	**50.0%**	△ 1.2pt
Off Balance Sheet JV Cash JGC Portion	109.8	**110.6**	+0.8

This is the consolidated financial position.

The financial position remained largely unchanged from the beginning of the FY2026.

The equity ratio was 50%.

Next, I will explain the forecasts for the FY2026.

Forecasts for FY2026

Full-year forecasts remain unchanged.

【Unit: Billions of Yen】

	FY2026 Forecasts	1Q FY2026 Actual	Progress Rate
New contracts (*)	**1,740.0**	114.5	7%
Net sales	**670.0**	159.2	24%
Gross profit	**73.0**	20.3	28%
Profit ratio	**10.9%**	12.8%	
Operating profit	**40.0**	12.3	31%
Ordinary profit	**46.0**	21.3	46%
Profit attributable to owners of parent	**46.0**	11.6	25%
Annual dividends per share	**¥52.00**		
Forecasts based on (¥/US$)	**¥150.00**		

(*) Total Engineering Business

【Forecast Assumptions】

◆Budget updates reflecting the recent project conditions under the Middle East situation

◆Non-operating FX losses reflecting a stronger yen assumption

◆Approx. 20 billion yen in extraordinary gains from the sale of equity-method affiliates in the second quarter

There are no changes to the full-year forecast announced in May.
Solid progress to the forecast has been confirmed at overall group performance after budget update for each project including the impact of the Middle East situation.

The USD/JPY exchange rate is assumed at USD/JPY150.
Foreign exchange gains recorded under non-operating income in the first quarter of the FY2026 are expected to reverse to foreign exchange losses.

The share transfer of Swing Corporation, an equity-method affiliate, was completed in July, and an extraordinary income of approximately 20 billion yen is expected to be recorded in the second quarter as planned.

This concludes my overview of the financial results.

Cautionary Statement

This presentation may contain forward-looking statements that reflect JGC's plans and expectations.

Such statements are based on currently available information and current assumptions of future events which may not prove to be accurate. Such statements are also subject to various risks and uncertainties that could cause actual results to differ materially from those forward-looking statements.

JGC Holdings Corporation undertakes no obligation to update any forward-looking statements after the date of this presentation. These potential risks and uncertainties include, but are not limited to:
•changes in general economic conditions, including foreign currency exchange rates, interest rates and other factors that could affect our profitability
•changes in government regulations or tax laws in jurisdictions where we conduct business

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