Translation

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Outline of Financial Results

1Q FY2026

April 1, 2026 – June 30, 2026

Enhancing planetary health

August 7, 2026

JGC HOLDINGS CORPORATION

CONTENTS

Results for 1Q FY2026

Enhancing planetary health

Highlights

◆Awarded EPCIC contract for floating LNG(FLNG) in Mozambique

◆Profit exceeding expectations, driven by strong execution of domestic and overseas projects and favorable yen depreciation

◆Steady sales and material procurement in Functional Materials Manufacturing

Middle East Situation

◆Ongoing execution of multiple projects in Saudi Arabia, Iraq, and the UAE with the safety of all stakeholders as the top priority

◆Updated project budgets reflecting the latest project conditions

Income Statement

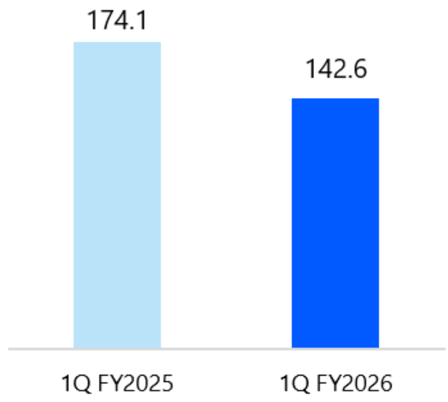
【Unit: Billions of Yen】

	1Q FY2025	1Q FY2026	Difference	FY2026 Forecasts	Progress Rate
Net sales	189.8	**159.2**	△ 30.5	**670.0**	24%
Gross profit	15.4	**20.3**	+4.9	**73.0**	28%
Profit ratio	8.1%	**12.8%**	+4.7pt	**10.9%**	
Operating profit	7.8	**12.3**	+4.4	**40.0**	31%
Ordinary profit	9.2	**21.3**	+12.1	**46.0**	46%
Profit attributable to owners of parent	5.6	**11.6**	+6.0	**46.0**	25%

Earnings per share	¥23.17	**¥48.03**

Segment Information ： Total Engineering Business (1)

Net Sales

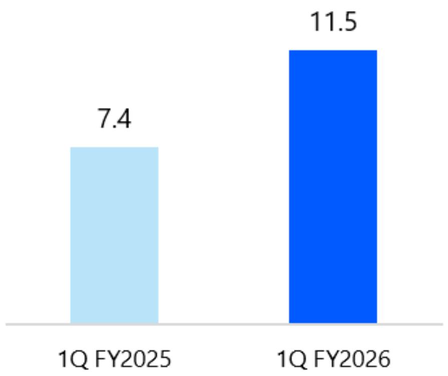


【Unit: Billions of Yen】

Full-year forecast	606.0
Progress	24%

◆Lower net sales due to completion or final stage of multiple large-scale overseas projects in the previous fiscal year

Segment profit



【Unit: Billions of Yen】

Full-year forecast	41.4
Progress	28%

◆Higher profit driven by yen depreciation

◆Budget updates reflecting the latest project conditions under the Middle East situation

Segment Information ：Total Engineering Business (2)

New Contracts

【Unit: Billions of Yen】

	1Q FY2025	1Q FY2026
Domestic	29.4	**25.5**
Overseas	17.9	**88.9**
Total	47.4	**114.5**

Outstanding Contracts

【Unit: Billions of Yen】

	As of March 31,2026	As of June 30,2026
Domestic	145.3	**141.1**
Overseas	1,010.2	**1,000.1**
Total	1,155.5	**1,141.2**

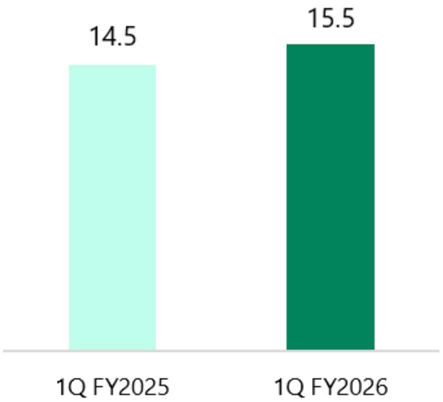
1Q FY2026 Major New Contracts	Domestic	Overseas
	・Refinery Renovation (Japan)	・FLNG (Mozambique)

Major Outstanding Contracts	Over 100 Billion Yen	Over 30 Billion Yen
	・Large-scale EGR/CCUS Onshore Facilities (Indonesia) ・Large-scale Low Carbon LNG Plants (UAE) ・Expansion of the Gas Oil Separation Unit (Saudi Arabia) ・FLNG (Mozambique)	・Oil Refinery Modernization (Iraq) ・Gas Oil Separation Unit (Saudi Arabia) ・Nearshore Floating LNG Plant (Malaysia) ・Dew Point Control Unit (Saudi Arabia)

Segment Information : Functional Materials Manufacturing Business

Net Sales

【Unit: Billions of Yen】

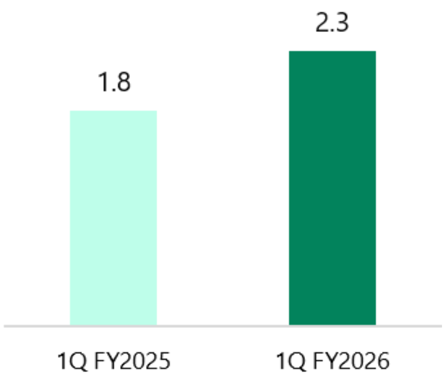


Full-year forecast	55.5
Progress	28%

◆Strong sales of semiconductor manufacturing equipment-related products driven by expanding semiconductor demand associated with generative AI and data centers

Segment profit

【Unit: Billions of Yen】



Full-year forecast	6.6
Progress	36%

◆Limited impact of the Middle East Situation on raw material procurement and other operations to date

Financial Position

【Unit: Billions of Yen】

	As of March 31, 2026	As of June 30, 2026	Difference
Total assets	838.7	**850.0**	+11.2
Total net assets	431.1	**427.0**	△ 4.1
Equity ratio	51.2%	**50.0%**	△ 1.2pt
Off Balance Sheet JV Cash JGC Portion	109.8	**110.6**	+0.8

Forecasts for FY2026

Enhancing planetary health

Forecasts for FY2026

Full-year forecasts remain unchanged.

【Unit: Billions of Yen】

	FY2026 Forecasts	1Q FY2026 Actual	Progress Rate
New contracts (*)	**1,740.0**	114.5	7%
Net sales	**670.0**	159.2	24%
Gross profit	**73.0**	20.3	28%
Profit ratio	**10.9%**	12.8%	
Operating profit	**40.0**	12.3	31%
Ordinary profit	**46.0**	21.3	46%
Profit attributable to owners of parent	**46.0**	11.6	25%
Annual dividends per share	**¥52.00**		
Forecasts based on (¥/US$)	**¥150.00**		

(*) Total Engineering Business

【Forecast Assumptions】

◆Budget updates reflecting the recent project conditions under the Middle East situation

◆Non-operating FX losses reflecting a stronger yen assumption

◆Approx. 20 billion yen in extraordinary gains from the sale of equity-method affiliates in the second quarter

Appendix

Reference (Key Initiatives in 1Q) – Total Engineering Business

Steady progress toward achievement of New Contract Target of 1.74 trillion yen
Initial execution of Key initiatives under the medium-term business plan BSP2030

Overseas

【Energy sector】

- Supported by growing importance of energy security and energy affordability, medium-to long-term demand for natural gas and LNG is expected to continue expanding, particularly in Asia.
- Projects awarded included an EPCIC contract for a Floating LNG (FLNG) project in Mozambique, and a Limited Notice to Proceed for the Phase 2 Expansion of LNG Canada Project.

【General Industry Sector】

- Active business development activities in Southeast Asia through collaboration with Exyte, leveraging its extensive experience in the semiconductor and data center sectors, both growth markets.

Domestic

- Focused sales activities aimed at securing plant construction and revamping projects in the SAF, pharmaceutical, and food sectors, as well as refinery modernization projects. Awards included part of a refinery revamping project and maintenance services.
- Successful completion of the biopharmaceutical API manufacturing facility construction project in Tochigi.

＜Key Initiatives under the Medium-Term Management Plan BSP2030＞

【Continuously Enhancing the Competitiveness of the Total Engineering Business】

- Toward the realization the "Configurator" concept outlined under BSP2030, commencement of joint development of an Automated Engineering Tool with UK-based Configuring Ltd., leveraging the digitalization of veteran engineers' expertise for enhanced design efficiency, consistent quality, and competitiveness.

【Expanding the Solution-based Business】

- Launch of a new biomanufacturing research facility in Kobe equipped with gas circulation fermentation process. The facility will conduct stepwise scale-up of a production process using hydrogen-oxidizing bacteria with CO_2 as a feedstock.

Reference (Key Initiatives in 1Q) - Functional Material Manufacturing Business

Catalyst and Fine Chemicals Sector

- Demand in the catalyst sector remains steady both in Japan and overseas. In particular, demand for petroleum refining catalysts remains strong, primarily in Asia.
- In the Fine Chemicals sector, strong semiconductor and electronics markets continue to support demand for semiconductor polishing materials and anti-reflective materials for flat-panel displays. Demand for cosmetic materials is also recovering, while efforts to cultivate new demand as alternatives to microplastic beads continue.
- Infrastructure development at industrial sites acquired in Kitakyushu and Niigata Prefecture commenced in FY2026 to expand production of Fine Chemicals products, including semiconductor-related products.
- Although the Middle East situation had raised concerns regarding the supply of certain raw materials (naphtha-derived materials), these concerns are gradually easing. Efforts to ensure a stable supply chain continue through close collaboration with clients and suppliers.

Fine Ceramics Sector

- The semiconductor market remains strong, particularly in generative AI related applications. Demand is increasing for products used in semiconductor manufacturing equipment and for film integrated circuits boards for data centers.
- Demand for high thermal conductivity silicon nitride substrates used in EV power semiconductors is recovering, supported by the reinstatement and expansion of EV subsidies in Europe. As a result, orders and inquiries are increasing, and utilization rates at the new plant are rising. Efforts to diversify procurement sources for certain raw materials, including rare earths, are also progressing.
- In response to expanding demand, recruitment and additional capital investments are being accelerated to drive further sales growth.

Reference (Forecasts for FY2026 by Segment)

Full-year forecasts remain unchanged

【Unit: Billions of Yen】

		FY2026 Forecasts	1Q FY2026 Actual	Progress Rate
Total Engineering	Net sales	**606.0**	142.6	24%
	Segment profit	**41.4**	11.5	28%
	Profit ratio	**6.8%**	8.1%	
Functional Materials Manufacturing	Net sales	**55.5**	15.5	28%
	Segment profit	**6.6**	2.3	36%
	Profit ratio	**11.9%**	15.3%	
Others	Net sales	**8.5**	1.0	12%
	Segment profit	**2.0**	0.2	14%
	Profit ratio	**23.5%**	27.5%	
Adjustment	Segment profit	**△ 10.0**	△ 1.8	-

Reference (New Contracts, Net sales, Outstanding Contracts by Region)

【Unit: Billions of Yen】

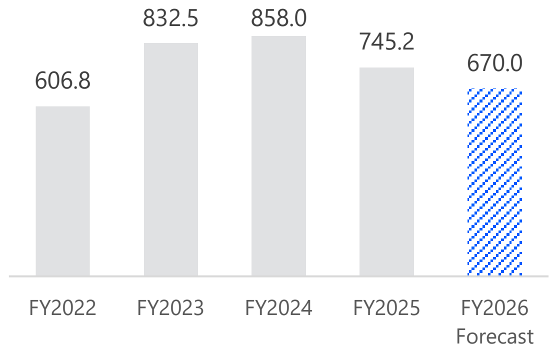
	1Q FY2026 New Contracts		1Q FY2026 Net Sales		AS of June 30, 2026 Outstanding Contracts	
Japan	**40.9**	29.8%	**40.3**	25.3%	**155.0**	13.4%
	(25.5)	(22.3%)	**(29.7)**	(20.9%)	**(141.1)**	(12.4%)
Asia	**11.9**	8.7%	**46.0**	28.9%	**406.0**	35.0%
	(6.9)	(6.0%)	**(42.4)**	(29.7%)	**(403.1)**	(35.2%)
Middle East	**2.1**	1.6%	**50.4**	31.7%	**474.3**	41.0%
	(1.3)	(1.1%)	**(49.6)**	(34.8%)	**(474.3)**	(41.6%)
Africa	**77.7**	56.6%	**12.5**	7.9%	**103.5**	8.9%
	(77.7)	(67.9%)	**(12.5)**	(8.8%)	**(103.5)**	(9.1%)
Americas & Others	**4.6**	3.3%	**9.9**	6.2%	**19.6**	1.7%
	(3.0)	(2.7%)	**(8.2)**	(5.8%)	**(19.1)**	(1.7%)
Total	**137.4**	100.0%	**159.2**	100.0%	**1,158.6**	100.0%
	(114.5)	(100.0%)	**(142.6)**	(100.0%)	**(1,141.2)**	(100.0%)

*The numbers in parentheses represent the figures for the Total Engineering segment only

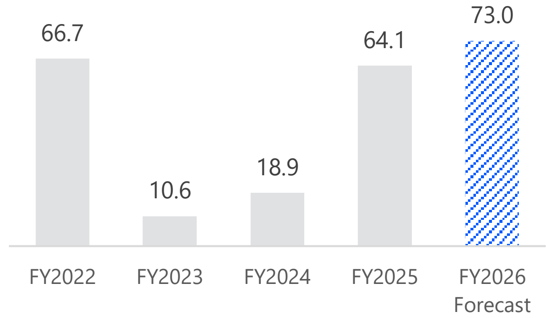
Reference (Historical data chart)

【Unit: Billions of Yen】

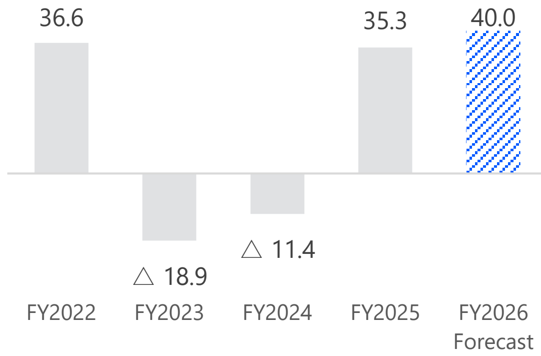
Net sales



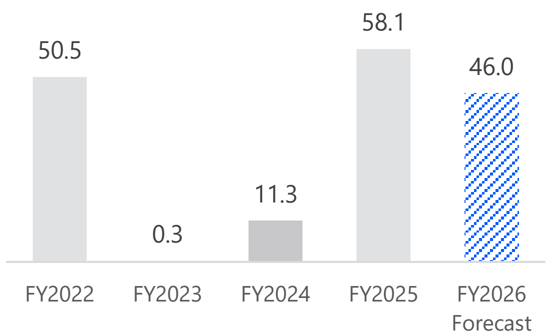
Gross profit



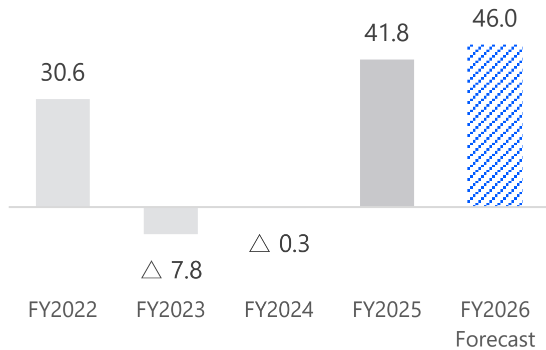
Operating profit/loss



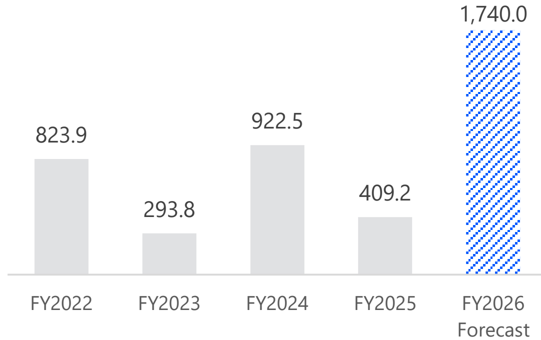
Ordinary profit



Profit/loss attributable to owners of parent



New Contracts (Total Engineering)



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Such statements are based on currently available information and current assumptions of future events which may not prove to be accurate. Such statements are also subject to various risks and uncertainties that could cause actual results to differ materially from those forward-looking statements.

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