First Quarter Financial Results for FY2021 ending on March 31, 2022 Q&A from the Online Earnings Release Conference (held on August 10, 2021)

This content is based on information available on the date of the earnings release conference (August 10, 2021).

1. Financial results for the first quarter of FY2021 ending on March 31, 2022

Question	Answer
Please share your view on progress in the gross profit ratio in the	Progress is generally as expected, with no notable positive or negative factors to
first quarter. If there are any positive or negative factors, please	mention.
describe them.	
In EPC business, sales grew while profit declined, year on year.	It is within the range as forecasted. There is no significant change in projects under
What are the main factors for this?	progress.
As we understand it, steady progress is being made toward the	We are aware that sales are as expected, as steady progress is made in each project.
consolidated results forecast for EPC sales. Please tell us if there is	This includes LNG Canada, which contributes significantly to sales, as well as
anything to keep in mind about this progress.	others such as an FLNG facility in Mozambique and chemical project in Thailand.
In EPC business, is there any difference in sales details between the	In the second half, we expect more contribution from meaningful progress in the
first and second half?	refinery modernization project in Iraq.

2. Orders received, market environment

First-quarter orders outside of Japan were subdued. Developments	As you indicate, most promising large overseas projects in FY2021 are in the
are expected in the second half, but is it possible that results will	second half. First quarter progress was generally in line with expectations.
not reach the initial forecast?	Although we cannot comment at present on any possibility of falling short of the
	initial forecast, we do expect progress in large overseas projects through the second
	half.
Please tell us the reason for lower orders in the first quarter year on	In EPC orders, the timing of investment decisions varies from year to year and
year. Also, compared to the previous quarter, do you see any	from one project to another. This makes it difficult to generalize by comparing
difference in client stances on investment decisions?	orders year on year.
	Compared to the previous quarter, we received more FEED inquiries, and positive
	signs for progress in projects are beginning to emerge. We attribute this to higher
	crude oil prices and, as economic activity starts returning to normal, a recovery in
	energy demand.
Please tell us specific details about projects you expect to receive in	A non-ferrous metal refining project in Indonesia and petrochemical project in the
the second half.	United States are among the larger projects. Other potential industrial and urban
	infrastructure projects include LNG thermal power generation in Indonesia and
	storage tanks in Taiwan. Domestic prospects include large-scale pharmaceutical
	manufacturing facilities, as well as chemical, hospital, and maintenance projects.
Please tell us about any updates regarding offshore wind power	Eventually the Group intends to participate as a prime contractor, but initially, we
initiatives or projects.	will participate by providing support in equipment procurement and shipping to the
	general contractors and others who are awarded projects as prime contractors, as
	we focus on acquiring expertise in offshore wind power projects.
LNG plant investment decisions are based on long-term demand,	Although there are no near-term projects with investment decisions expected soon,
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but will recent increases in crude oil prices affect these decisions?	several projects may start emerging from FY2022.
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3. Recording of extraordinary loss in the Ichthys LNG project

When and how will Ichthys LNG provisions be reversed?	Mainly two elements of provisions apply. One is provision for recovery of
	contract assets, trade receivables, etc. Another is provisions for future losses with
	final sales recognition after settlement of the dispute. The latter part will be cleared
	out just after final sale fairly soon, but other portions will remain for some time.
Can you tell us why the extraordinary loss will not alter the	There will be no change to the medium-term business plan or specifically to the
medium-term business plan, or specifically, the growth strategy	growth strategy investment policy because the extraordinary loss will have limited
investment policy described in the plan?	impact on the Group's cash flow, and we will be able to maintain sound finances.
Does the extraordinary loss in any way affect your intention to	There are no plans to revise our policy of target ratio at present. Adhering to an
maintain an equity ratio of 50% or higher? Now that risk has been	equity ratio of 50% or higher is viewed as a necessary precaution in case of
addressed so completely, might the Group consider setting this ratio	unforeseen circumstances, as long as Group business remains focused on EPC for
slightly lower?	large-scale projects. It is also essential in maintaining the trust of clients and other
	business partners.

4. Other

Have rising material costs affected current projects or projects with	In current projects, material and equipment manufacturers have not expanded
bids already submitted?	capacity utilization, and higher costs have not yet been passed on in higher prices.
	If the Group is eventually awarded projects for bids already submitted – especially
	for projects that are greatly affected by costs of large-scale material and equipment,
	for example – the timing of the orders will be within the period in which the
	original material prices quoted by vendors still apply.