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Outline of Financial Results for Fiscal Year 2020

April 1, 2020 - March 31, 2021

May 12, 2021 JGC HOLDINGS CORPORATION General Manager, Group Finance & Accounting Department Shinichi Taguchi

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1. Highlights of Fiscal Year 2020



- Secured new orders exceeding the initial forecasts for largescale overseas projects in addition to those for a growing number of domestic projects.
- Good progress made in ongoing projects despite the impact of COVID-19.
- Achieved operating income and ordinary income exceeding the initial forecasts as a result of strong project execution in projects nearing completion together with SG&A reduction.

2. Income and Comprehensive Income

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	[Unit: Billions of Y			
	FY2019	FY2020	Difference	Initial Forecast
Net sales	480.8	433.9	△ 46.8	480.0
Gross profit	43.3	43.7	+0.4	43.0
Profit ratio	9.0%	10.1%	+1.1pt	9.0%
Operating income	20.2	22.8	+2.6	20.0
Ordinary income	22.3	25.5	+3.1	23.0
Profit attributable to owners of the parent	4.1	5.1	+1.0	8.0
Profit	4.2	5.2	+0.9	
Other comprehensive income	△ 18.5	24.7	+43.2	
Comprehensive income	△ 14.2	29.9	+44.1	

3. Segment Information



[Unit: Billions of Yen]

		FY2019	FY2020	Difference	
Total Engineering	Net sales	426.7	388.5	△ 38.1	△ 9%
rotal Engineering	Segment profit	12.0	16.8	+4.7	+39%
Functional Materials	Net sales	46.6	40.7	△ 5.9	△ 13%
Manufacturing	Segment profit	6.7	5.8	△ 0.9	△ 14%
Others (Including	Net sales	7.3	4.6	△ 2.7	△ 37%
adjustments)	Segment profit	1.4	0.2	△ 1.1	△ 83%
Total (Consolidated)	Net sales	480.8	433.9	△ 46.8	△ 10%
	Segment profit	20.2	22.8	+2.6	+13%

4. Balance Sheets



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[Unit: Billions of Yen]

	FY2019	FY2020	Difference
Current assets	537.9	548.3	+10.4
Non-current assets	133.3	154.1	+20.8
Total assets	671.2	702.5	+31.2
	FY2019	FY2020	Difference
	F12019	F12020	Difference

	FY2019	FY2020	Difference
Current liabilities	228.3	197.0	△ 31.3
Non-current liabilities	51.9	87.8	+35.9
Total net assets	390.9	417.6	+26.6

JV Cash 141.9 197.0 +55.1 JGC Portion

5. Cash Flows



[Unit: Billions of Yen]

	FY2019	FY2020	Difference
Operating Cash Flows	92.4	12.4	△ 79.9
Investing Cash Flows	19.3	△ 13.5	△ 32.8
Financing Cash Flows	△ 7.6	0.1	+7.8
Net increase (decrease)	100.3	4.4	△ 95.8
Cash & cash equivalents at end of period	261.8	268.2	+6.3

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6. Outline of Contracts



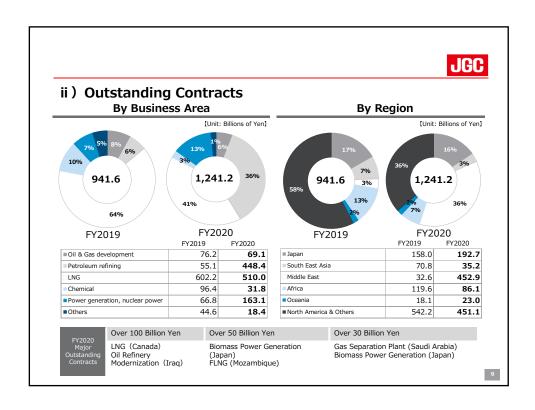
i) New Contracts

[Unit: Billions of Yen]

	FY2020 Actual	Initial Forecast
Overseas	500.9	540.0
Domestic	182.1	130.0
Total	683.0	670.0

FY2020 Major New Contracts Oil Refinery Modernization (Iraq) Biomass Power Generation (Japan) Gas Separation Plant (Saudi Arabia)

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7. Forecasts for Fiscal Year 2021

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[Unit: Billions of Yen]

	[Unit: Billions of Yei		
	FY2020 Actual	Forecast	
New contracts	683.0	500.0	
Net sales	433.9	470.0	
Gross profit	43.7	38.0	
Profit ratio	10.1%	8.1%	
Operating income	22.8	16.0	
Ordinary income	25.5	19.0	
Income attributable to owners of the parent	5.1	13.0	
Annual dividend per share	¥12.00	¥15.00	
Forecasts based on (¥/US\$)	-	¥107.00	



Appendix

Reference (Forecasts for Fiscal Year 2021 by segment)



[Unit: Billions of Yen]

	Total Engineering	Functional Materials	Others
Net sales	424.0	40.0	6.0
Segment profit	11.0	5.0	0.0
Profit ratio	2.6%	12.5%	0.0%

Reference (Net sales & New Contracts by Region)



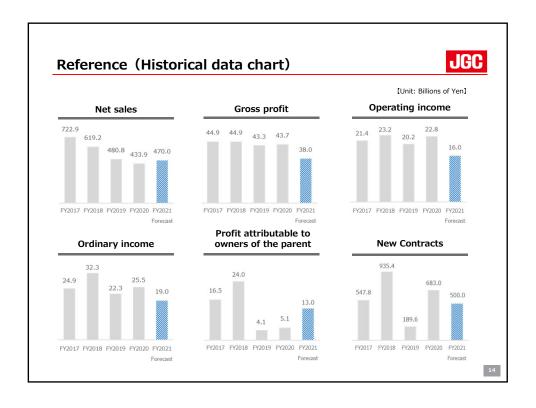
Net sales

New Contracts

	[Unit: Billions of Yen]			
	FY20	19	FY20	20
Japan	193.0	(40.2%)	173.9	(40.1%)
South East Asia	62.7	(13.0%)	48.0	(11.1%)
Oceania	7.6	(1.6%)	0.6	(0.2%)
Africa	64.9	(13.5%)	48.0	(11.1%)
Middle East	48.8	(10.2%)	31.5	(7.3%)
Europe & CIS	5.5	(1.2%)	1.6	(0.4%)
North America & Others	98.0	(20.3%)	130.0	(29.8%)
Total	480.8	(100.0%)	433.9	(100.0%)

	[Unit: Billions of Yen			ns of Yen]
	FY20	19	FY20	20
Japan	127.1	(67.1%)	182.1	(26.7%)
South East Asia	29.4	(15.5%)	9.7	(1.4%)
Oceania	0.6	(0.3%)	0.3	(0.1%)
Africa	8.4	(4.5%)	17.3	(2.5%)
Middle East	12.4	(6.6%)	452.1	(66.2%)
Europe & CIS	2.3	(1.3%)	0.5	(0.1%)
North America & Others	8.9	(4.7%)	20.7	(3.0%)
Total	189.6	(100.0%)	683.0	(100.0%)

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Cautionary Statement



This presentation may contain forward-looking statements that reflect JGC's plans and expectations.

Such statements are based on currently available information and current assumptions of future events which may not prove to be accurate. Such statements are also subject to various risks and uncertainties that could cause actual results to differ materially from those forward-looking statements.

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- echanges in general economic conditions, including foreign currency exchange rates, interest rates and other factors that could affect our profitability
- •changes in government regulations or tax laws in jurisdictions where we conduct business

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