

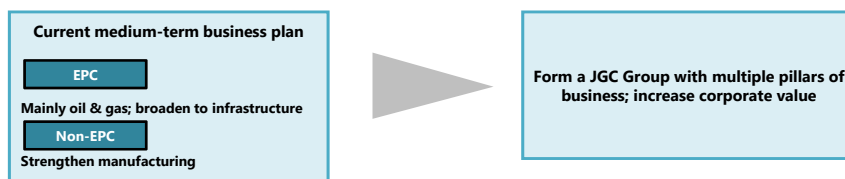
Review Now Underway Toward Reforming JGC Group Management Structure

November 8, 2018

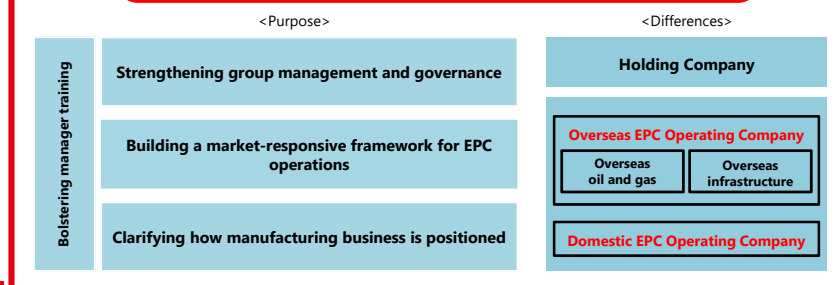


Background and Purpose of Review

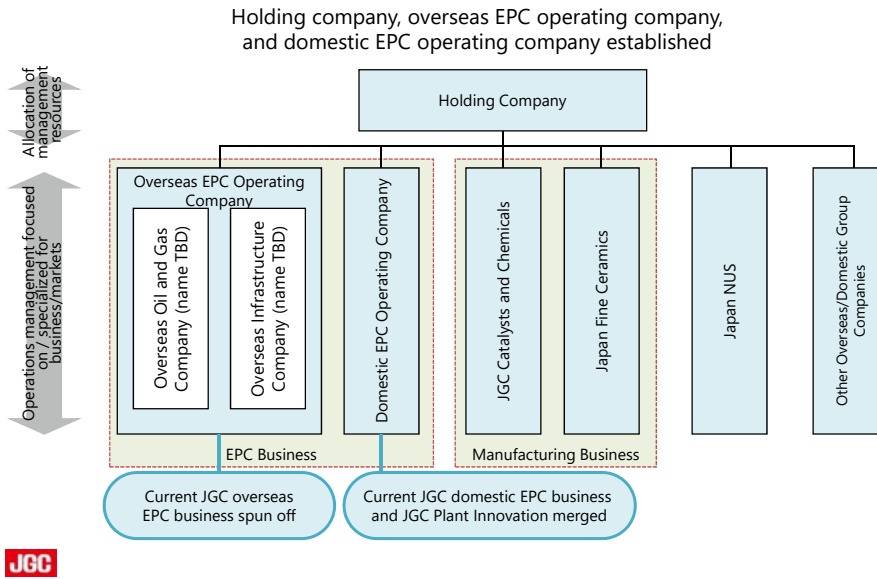
Building the framework to accelerate the establishment of new pillars of business in addition to our central oil and gas business



Group management structure reform: To consist of a holding company and operating companies

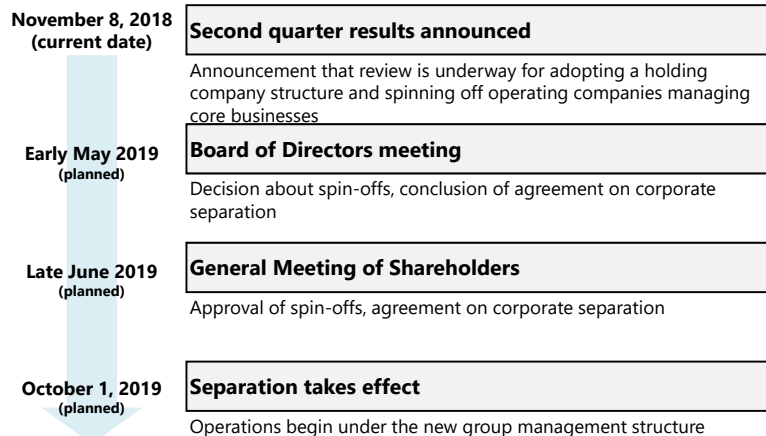


New Group Management Structure as of October 2019



Schedule for Transition to New Group Management Structure

With the obtaining of governmental authorization for the plan as a requirement, our review will proceed according to this schedule, and we will provide further details as available.



Note on Future Outlook

This presentation may contain forward-looking statements about JGC Corporation. You can identify these statements by the fact that they do not relate strictly to historic or current facts. These statements discuss future expectations, identify strategies, contain projections of results of operations or financial conditions or state other "forward-looking" information.

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