



Overview of Catalysts and Fine Chemicals Business

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JGC Catalysts and Chemicals Ltd.



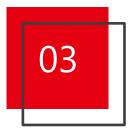


Corporate profile



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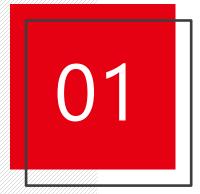


Overview of main products: fine chemicals



Future policies





01 Corporate profile

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Corporate profile



Name JGC Catalysts and Chemicals Ltd.

Head office Kawasaki, Kanagawa Japan

BusinessDevelopment, production, and sales of catalyst
products used in petroleum refining, chemical, and
environmental applications
Development, production, and sales of fine
chemical productsEstablished1958Capital1.8 billion yen (wholly owned subsidiary of JGC
Holdings Corporation)EmployeesApprox. 500
By field: 180 members in production, 160 in
research, and 160 in sales and other roles

Offices Kitakyushu Operation Center Niigata Operation Center

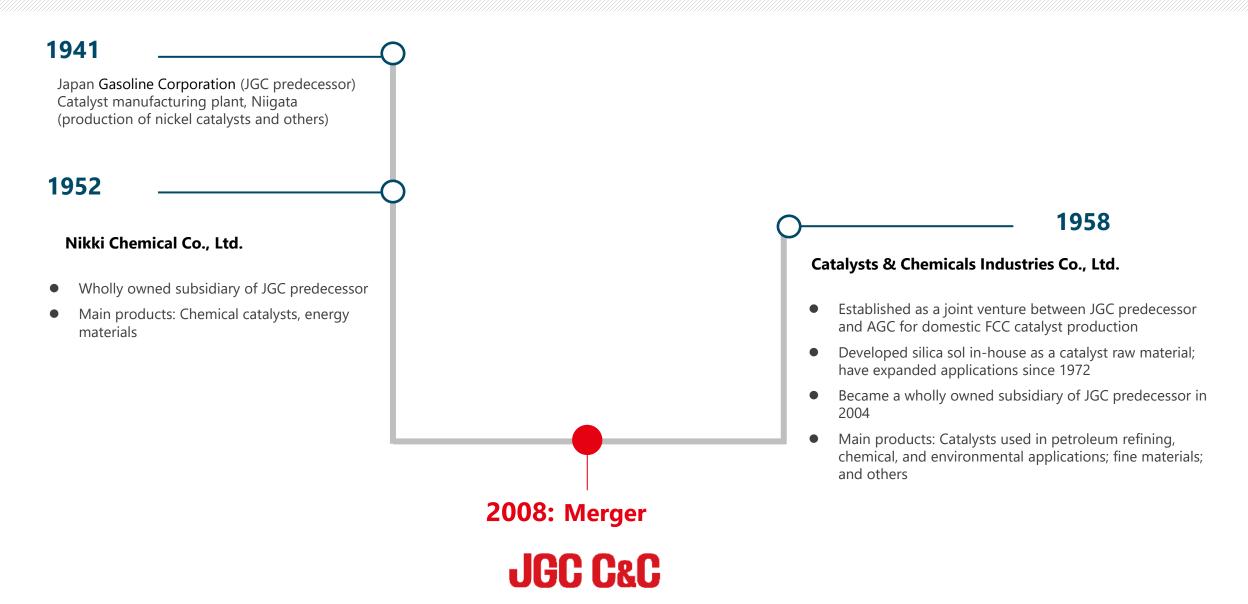






History









Overview of main products: Catalysts



A closer look at catalysts

A small amount of these substances change the rate of a chemical reaction without being affected by the reaction. Specifically, the substances can lower the activation energy required for the chemical reaction.

Fluid catalytic cracking (FCC) catalysts

Used in reactions to obtain gasoline and other medium or light fractions from crude oil distillation



Petroleum Refining

Hydro-treating catalysts (HTC)

Used in reactions to remove sulfur, nitrogen, or other harmful substances in subsequent distillation processes



Chemicals

Chemical catalysts

Used in synthetic reactions for various chemical products and to remove impurities



Environmental Protection

Denitrification catalysts, fuel cell desulfurization material

Used in decomposition of nitrogen oxides to harmless substances in various exhaust gas and as desulfurization material for household fuel cells.



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Source: Catalyst Manufacturers Association website

Catalyst policies



01

Petroleum refining catalysts are produced in volume, and sales expansion will target a broad range of customers.



Chemical catalysts will be developed in-house and made-to-order for specific chemical reaction processes identified by customers.

03

Environmental catalysts will be expanded in the field of environmental purification, which includes decomposition and removal of NOx from thermal power plants and industrial incinerators.

Petroleum refining catalysts



Market

Main clients

Oil companies and refineries in Japan and overseas

Competitors

Catalyst manufacturers in Japan and overseas

Conditions



Lower fuel demand, due to the pandemic. Domestic and overseas refineries are also operating at reduced capacity, and sales are declining.

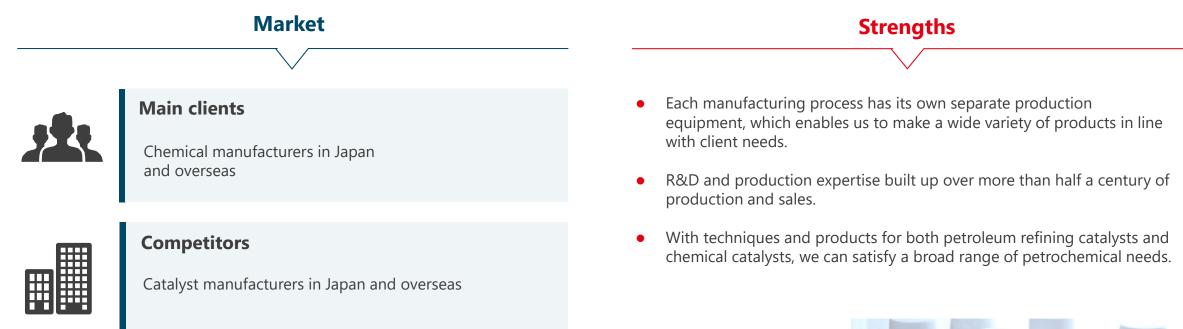
- Original catalysts can be jointly developed with oil companies or refineries. No exclusivity contract or capital relationship with specific process licensor applies.
- JGC C&C is the only domestic catalyst manufacturer offering both FCC and desulfurization catalysts. We can meet the diverse needs of refineries.
- R&D expertise on catalyst raw materials and petroleum refining catalysts built up over more than half a century of production and sales.



Strengths

Chemical catalysts





Conditions



Weak chemical demand from the impact of the pandemic and U.S.-China trade friction. Chemical catalyst sales will remain a concern.



Environmental catalysts



Market



Main clients

Utility companies, manufacturers of heavy electrical equipment



Competitors

Catalyst manufacturers in Japan and overseas

Conditions



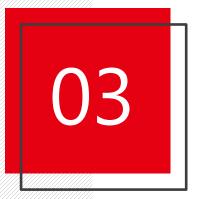
With the decline in coal-fired power generation, there has been contraction in Japan's denitration catalyst market for this purpose. Meanwhile, growth is seen domestically and overseas in the denitration market for biomass power generation and waste incineration. Growth is expected in desulfurization materials for household fuel cells.

Strengths

- As a pioneer in production of honeycomb denitrification catalysts, we have licensed these manufacturing techniques worldwide.
- With JGC C&C technology across the board from raw material selection to production, we offer sales of both raw materials and finished products.
- A leading share in adsorptive fuel cell desulfurization material, applying catalyst and fine chemical material technology.







Overview of main products:

Fine chemicals

Fine Chemicals



A closer look at fine chemicals

Generally refers to highly valueadded chemical products in the chemical industry from high-mix, low-volume production, in contrast to mass production (bulk chemicals). Storage Devices, Industrial Materials

Silica sol

Widely used in many applications, including polishing slurry for hard disks and silicon wafers, alumina fiber* additives, steel coating additives, and more.

*Alumina fiber: Used for thermal insulation and cushioning in vehicle exhaust systems (mufflers)



Cosmetics Materials

Silica beads as optical cosmetics materials

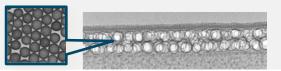
Used as a cosmetic material to improve texture, conceal wrinkles, and block UV rays.



Display and Semiconductor Materials

Hollow silica sol transparent conductive material and more

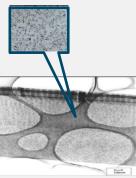
Applications include FPD film (providing lower reflectivity, antistatic, hard-coating, or other properties), liquid crystal cell spacers, insulating film, and low-κ semiconductor film.



Optical Materials

Titania sol lacquer material

Used as a coating material for plastic eyeglass hard-coating to enhance the refractive index of coatings.



Fine chemical policies



01

We will expand in high value-added niche segments with unique and unmatched materials applying nanoparticle preparation and control technologies.



Materials development will play a central role, and we will also bring downstream products to market (such as paints and liquid coatings) that reflect our understanding of market needs and our evaluation of materials.

03

Expansion will be pursued in both the electronics/display and industrial segment and the lifestyle segment (cosmetics materials and eyeglass/optical materials) to hedge risks of economic fluctuations.

Storage devices, industrial materials: silica sol



Market



Main clients

Manufacturers of industrial materials for electronics and automotive applications

Competitors

Fine chemical manufacturers in Japan and overseas

Conditions

Automotive and steel plate demand has dropped in the wake of global economic stagnation. In contrast, the storage device market has been relatively strong, as more people work remotely. We will continue to monitor the impact of U.S.-China trade friction.

\checkmark

Strengths

- Leading domestic share as a manufacturer of silica hard disk polishing
- Control technology for control over a broad range of SiO_2 particle diameters (5 nm–10 μ m), shapes, and particle size distribution

Strengths in all fine chemical products

- Advanced core nanotechnology
 development, evaluation technology
- A framework for collaborative product/material development with clients, rapid production start-up, and stable production control technology
- Volume production and technical services with a sense of speed, integrating production, research, and sales





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Main clients

FPD, electronic film, and printing manufacturers

Market

Competitors

Fine chemical manufacturers in Japan and overseas

Conditions



Remote work during the pandemic has led to solid performance in the FPD and semiconductor markets.

Strengths

- Unmatched transparent optical and electronic materials applying nanotechnology
- Unmatched materials: Low-refractive index hollow silica particles, chain ATO nanoparticles, low dielectric constant liquid coatings

Strengths in all fine chemical products

- Advanced core nanotechnology
 development, evaluation technology
- A framework for collaborative product/material development with clients, rapid production start-up, and stable production control technology
- Volume production and technical services with a sense of speed, integrating production, research, and sales



Cosmetics materials: silica beads, optical materials

Market



Main clients

Cosmetics manufacturers



Competitors

Fine chemical manufacturers in Japan and overseas

Conditions

Cosmetics demand has dropped sharply as people regularly wear masks and refrain from going out. The market is expected to expand in response to growing needs for microplastic alternatives. Silica particle texture control enables textures of all kinds, from silky to moist

Strengths

 Unique optical design imparts properties to conceal pores or wrinkles or block UV rays

Strengths in all fine chemical products

Advanced core nanotechnology
 development, evaluation technology

- A framework for collaborative product/material development with clients, rapid production start-up, and stable production control technology
- Volume production and technical services with a sense of speed, integrating production, research, and sales



Plastic eyeglass material: titania sol



Market **Strengths** Supplying unmatched material – high refractive index, low-photoactivity **Main clients** TiO₂ particles – for plastic lenses with a high refractive index of 1.67 or higher Eyewear and lacquer manufacturers Broad product line for plastic lenses with a medium or low refractive index of 1.64 or less Competitors Strengths in all fine chemical products Advanced core nanotechnology development, evaluation technology Fine chemical manufacturers in Japan and overseas A framework for collaborative product/material development with clients, rapid production start-up, and stable production control technology Volume production and technical services with a sense of speed, integrating production, research, and sales **Conditions** Smudge-resistant film Antireflective film Despite a sharp temporary decline in eyeglass High refractive index hard-coat f demand as people refrained from going out, the High refractive index, shock-resistant film market is now recovering. (High refractive index primer coating) Plastic lens substrate © 2021 JGC Group





04 | Future policies

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Future policies: catalysts



Petroleum Refining Catalysts

Strengthen overseas expansion of catalyst materials and products

- Consider post-peak demand in oil refineries in advanced economies Asian markets will drive demand; establish a base
- of operations serving India
- Promote joint R&D on catalyst materials with overseas clients

Supply catalysts for high value-added petroleum refining

Enhance profitability in conversion of heavy oil into lighter fractions, and in petrochemical raw materials

Supply new chemical refining catalysts for petroleum refineries

Develop solutions by combining chemical catalyst technologies

Chemical Catalysts

Expand contract manufacturing for domestic clients and explore new markets

Expand domestic market share through stronger proposal capabilities, venture into carbon recycling and chemical recycling catalysts

Expand catalysts developed in-house overseas

Encourage collaboration of domestic clients in overseas process development; expand JGC C&C catalysts overseas

Environmental Catalysts

Higher performance to meet stricter environmental regulations

Expand to denitrification of exhaust gas from biomass power generation, garbage incinerators, and the like

Concerted efforts to expand into overseas markets

Capture demand in response to stricter regulations overseas

Future policies: fine chemicals



Semiconductor/Equipment Materials: Silica Sol

Expand polishing business

Develop compelling polishing slurry in the chemical mechanical polishing (CMP) market

Cosmetics Materials: Silica Beads, Optical Materials

Enhance productivity, enlarge overseas expansion

Develop unique optical materials

Expand plastic microbead alternatives

Use of plastic microbeads is restricted in the EU, and the use of alternatives will expand worldwide in the future

Cultivating New Segments

Develop new business segments such as life sciences

Explore new areas based on existing antibacterial and dental materials

Display/Semiconductor Materials: Hollow Silica Sol and Others

Expand applications, cultivate new markets

Cultivate markets for low-reflection materials for high-resolution displays (TVs, in-vehicle systems), gearing up for 5G, and camera lenses

Eyeglass Material: Titania Sol

High performance of high refractive index materials

Demand for thinner, premium lenses is growing in emerging markets

Develop applications for optical materials

Venture into new markets other than eyewear