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May 14, 2026

To whom it may concern:

Company name: JGC HOLDINGS CORPORATION
Representative: Masayuki Sato
Representative Director,
Chairman, President and Chief Executive Officer (CEO)
(Code number: 1963, Stock Exchange: Tokyo)
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Notice Regarding Differences between Consolidated Earnings Forecasts and Actual Results for the Fiscal Year Ended March 31, 2026, Differences in Non-Consolidated Financial Results Compared with the Fiscal Year Ended March 31, 2025, and Dividends of Surplus

JGC Holdings Corporation (the “Company”) hereby announces that differences have arisen between the consolidated earnings forecast for the fiscal year ended March 31, 2026, which was announced on February 10, 2026, and the actual results disclosed today. The Company also announces differences between its non-consolidated financial results for the fiscal year ended March 31, 2026, and those for the fiscal year ended March 31, 2025.

In addition, the Company resolved at the meeting of the Board of Directors held today, to submit a proposal concerning dividends of surplus, with a record date of March 31, 2026, to the 130th Ordinary General Meeting of Shareholders scheduled to be held on June 26, 2026, and hereby announces this matter accordingly.

I. Differences between Consolidated Earnings Forecasts and Actual Results for the Fiscal Year Ended March 31, 2026 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Net Sales	Operating Profit	Ordinary Profit	Profit attributable to Owners of Parent	Profit per Share (Yen)
Previous Forecast (A) (Announced on February 10, 2026)	740,000	31,000	44,000	30,000	124.09
Annual Results (B)	745,280	35,399	58,188	41,842	173.06
Difference (B-A)	5,280	4,399	14,188	11,842	48.97
Percentage Increase (Decrease) (%)	0.7%	14.2%	32.2%	39.5%	39.5%
(Reference) Results for the previous fiscal year (ended March 31, 2025)	858,082	△11,474	11,320	△398	△1.65

(Reasons for differences)

Ordinary profit and profit attributable to owners of parent significantly exceeded the forecast, mainly due to foreign exchange gains, including valuation gains arising from the year-end remeasurement of foreign currency-denominated assets and liabilities, and a share of profit of entities accounted for using the equity method that exceeding expectations.

II. Differences between Non-Consolidated Financial Results for the Fiscal Year Ended March 31, 2026
Compared to the Fiscal Year Ended March 31, 2025 (April 1, 2025 to March 31, 2026)

(Millions of yen)

	Net Sales	Operating Profit (loss)	Ordinary Profit (loss)	Net Loss	Net Loss per Share (Yen)
Previous fiscal year results (A) (ended March 31, 2025)	12,674	△5,115	△4,683	△1,055	△4.37
Current fiscal year results (B) (ended March 31, 2026)	12,515	3,388	8,408	△4,249	△17.58
Difference (B-A)	△160	8,504	13,091	△3,194	△13.2
Percentage Increase (Decrease) (%)	△1.3%	—	—	—	—

(Reasons for differences)

With regard to the non-consolidated financial results for the fiscal year ended March 31, 2026, operating profit improved and returned to profitability, mainly due to an increase in dividends received from related companies. In addition, ordinary profit also returned to profitability mainly as a result of foreign exchange gains, including valuation gains arising from the year-end remeasurement of foreign currency-denominated assets and liabilities. Meanwhile, the Company recorded a loss on the abandonment of receivables from related companies, which resulted in a net loss for the period.

III. Dividends of Surplus

	Cash dividends resolved to be proposed	Previous forecast (Announced on February 10, 2026)	Year-end cash dividends for the previous fiscal year (Ended March 31, 2025)
Record date	March 31, 2026	March 31, 2026	March 31, 2025
Cash dividends per share	52.00 yen	40.00 yen	40.00 yen
Total amount of cash dividends	12,576 million yen	—	9,667 million yen
Effective date	June 29, 2026	—	June 30, 2025
Dividend resource	Retained earnings	—	Retained earnings

(Reasons)

The Company has established the shareholder return policy under which it aims to maintain a dividend payout ratio of 30% of profit attributable to owners of parent, with a minimum annual dividend of 40 yen per share. Under this policy, the Company had initially expected to pay an annual dividend of 40 yen per share for the fiscal year ended March 31, 2026. However, in light of the financial results for the fiscal year ended March 31, 2026 announced today, in which profit attributable to owners of parent increased more than previously forecasted to 41,842 million yen, the Company plans to increase the dividend by 12 yen from the previous forecast to 52 yen per share.

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