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Business Overview

Fiscal 2013 First Half Results Briefing



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President and Representative Director

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1. Project Orders for the First Half of FY2013

Orders Received in
First Half Target: 270 billion yen
(Full year target : 650 billion yen)

Major Projects Received

Russia

LNG
(A portion of
Engineering and
Procurement)

N. America

LNG
(FEED)
Gas Chemicals

Japan

Pharmaceutical
Hospital

2. Topics for the First Half of FY2013

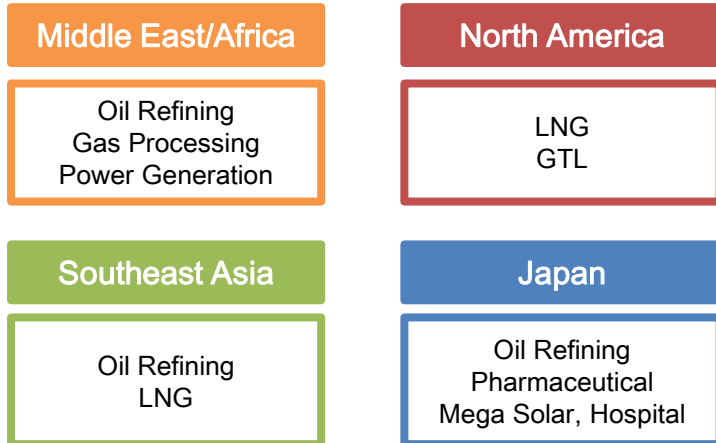
Full Entry into the North American Market

Contract from Chevron Phillips Chemical for
a Large-Scale Ethylene Plant

- First large-scale gas chemicals project based on shale gas
- Largest in the world, with a capacity of 150 tons/year
- A first for the Japanese engineering industry
- Contract awarded based on project history in the Middle East and experience with short deadlines

3. Points of Focus for the Second Half of FY2013

We will be striving to achieve our order target
focusing on LNG, oil refining, etc.



4. Second Half Policy and Order Receipt Strategy

Target for consolidated orders received: 650 billion yen

Order Receipt Strategy

- North America
 - Realizing superior quality based on years of experience
 - Working in cooperation with American contractors
 - Minimizing risk on contracts
- Middle East
 - Reducing costs through optimal alliances with other contractors
 - Offer high-level risk management on large-scale projects
- General
 - Using our superior experience in LNG to expand into F-LNG
 - Supporting overseas group companies with taking on independent projects, and forming partnerships within the Group



5. Market Environment for FY2014

Continuing investment in domestic oil and gas projects

JGC's Target Projects

Middle East/Africa

Oil refining,
gas processing,
petrochemicals, LNG

North America

LNG

Southeast Asia

LNG, oil refining,
non-ferrous metals

Japan

LNG (receiving terminals),
petrochemicals,
pharmaceutical, hospital



6. Addressing the Expanding Market (1)

Establishment of JGC America

- Main base for North American projects
- Starting operations from 2014
- Planned expansion to 500 employees
- Expanding JGC's business style to North America



JGC America Limited



6. Addressing the Expanding Market (2)

Expanding our Project Execution Resources

- Making more efficient use of JGC's human resources through joint ventures
- Relying on EPC Subsidiaries
 - Expanding capacity through involvement of JGC Plant Innovation overseas
 - Actively developing overseas EPC group companies
 - Synergizing work with domestic and overseas EPC group companies
- Increasing Efficiency of JGC Personnel
 - Optimizing human resource deployment and further the young Engineer accelerated education program



7. Investment Business

Synergizing with our EPC Business

Achievements in the First Half of FY2013

- Mega Solar (Japan)
- Shipbuilding Company Management (Brazil)
- Power and Steam Supply Business (Saudi Arabia)

Strategies for the Second Half of FY2013 and Beyond

Water Supply, Electric Power, Airports,
Urban Development, and other infrastructure fields



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