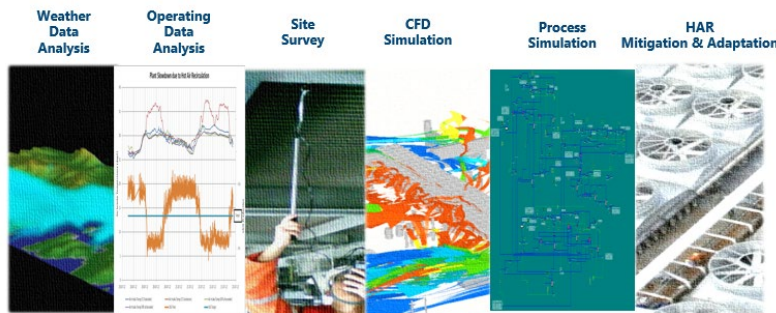
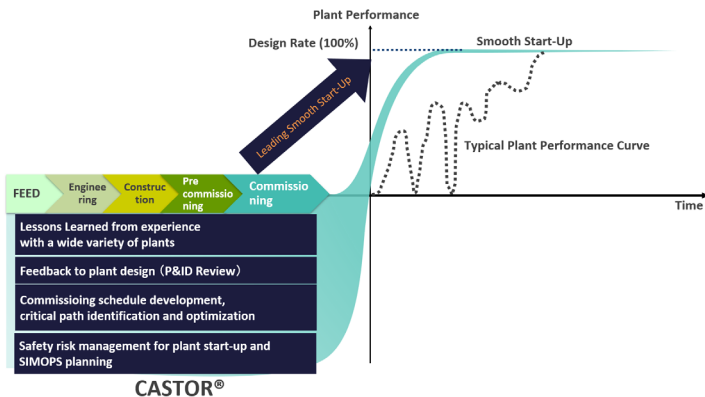


# Operation

Our engineers have a wealth of plant engineering experience and channel their expertise through cutting-edge engineering tools to provide profitability improvement services and plant automation program. Additionally, we provide expert consultations and recommendations for commissioning and startup, utilizing our extensive knowledge and experience from numerous EPC projects.



Key Activities of AIRLIZE LNG®



High-quality Commissioning & Startup Planning Based on a Wealth of Experience

## Service Menu

Return to  
OE Service menu

### ◆ Profitability Improvement Program

LNG Cube (Engineering Consultation Service)

AIRLIZE LNG®  
(Diagnoses services for HAR<sup>(\*)</sup> optimization)

### ◆ Plant Operation Automation Program

Automatics Operation

### ◆ Operations Readiness & Assurance Program

Operations Readiness & Assurance (OR&A)

### ◆ Predictable Startup Program [See Details](#)

CASTOR®  
(Commissioning & Startup Transient  
Operability Review)

Commissioning Safety

Commissioning & Startup for  
FLNG/FPSO/Module

(\*)HAR : Hot Air Recirculation



# Operational Excellence Services

## Operation

LNG Cube  LNG<sup>3</sup>



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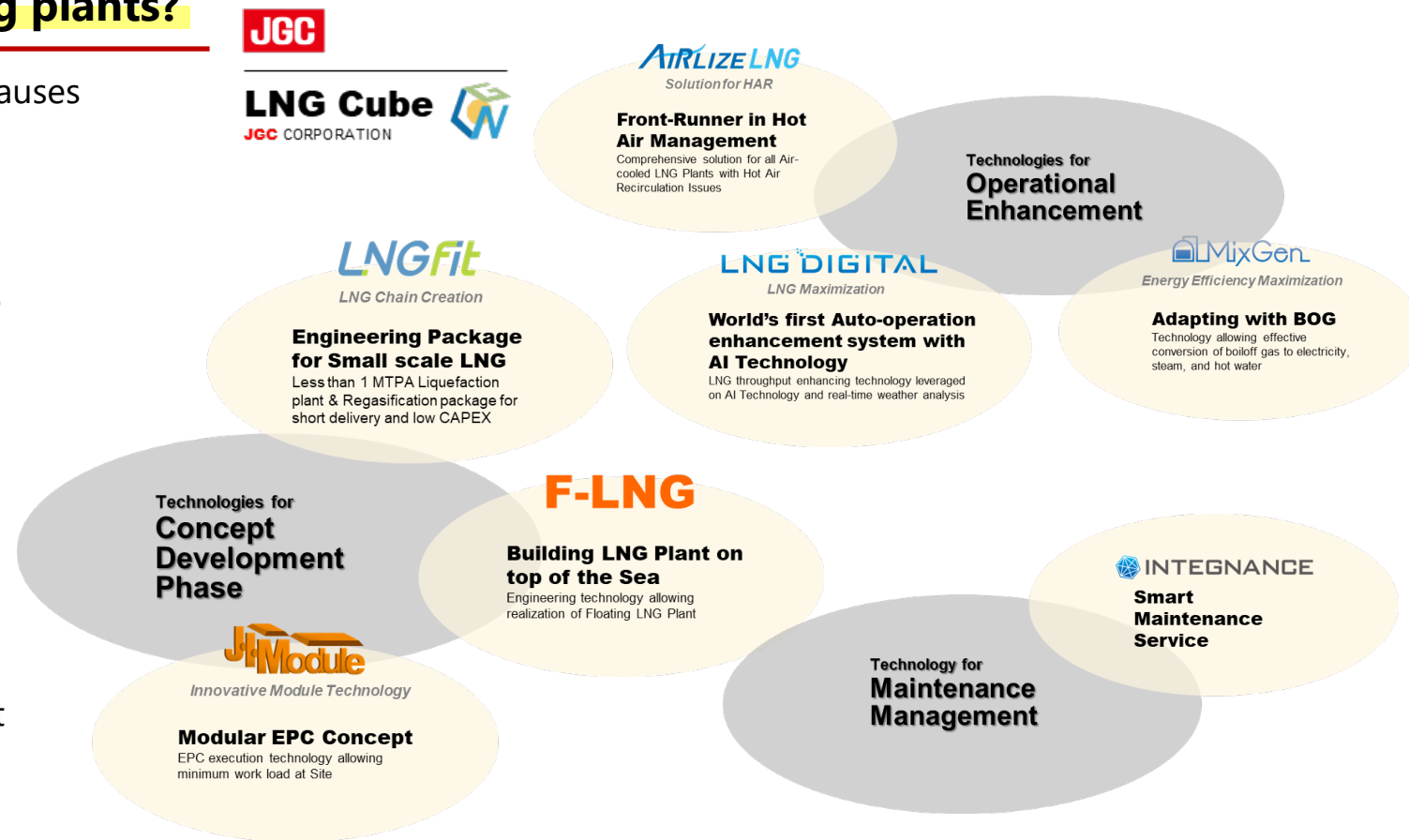
# LNG<sup>3</sup> (Engineering Consultation Service)

## Do you have any needs in your operating plants?

- Sudden shutdown of the plant with unknown root-causes
- Frequent malfunction of equipment
- Unachieved production corrective planning
- Flare minimizing
- Smooth startup operation and flawless maintenance

## What is LNG<sup>3</sup> ?

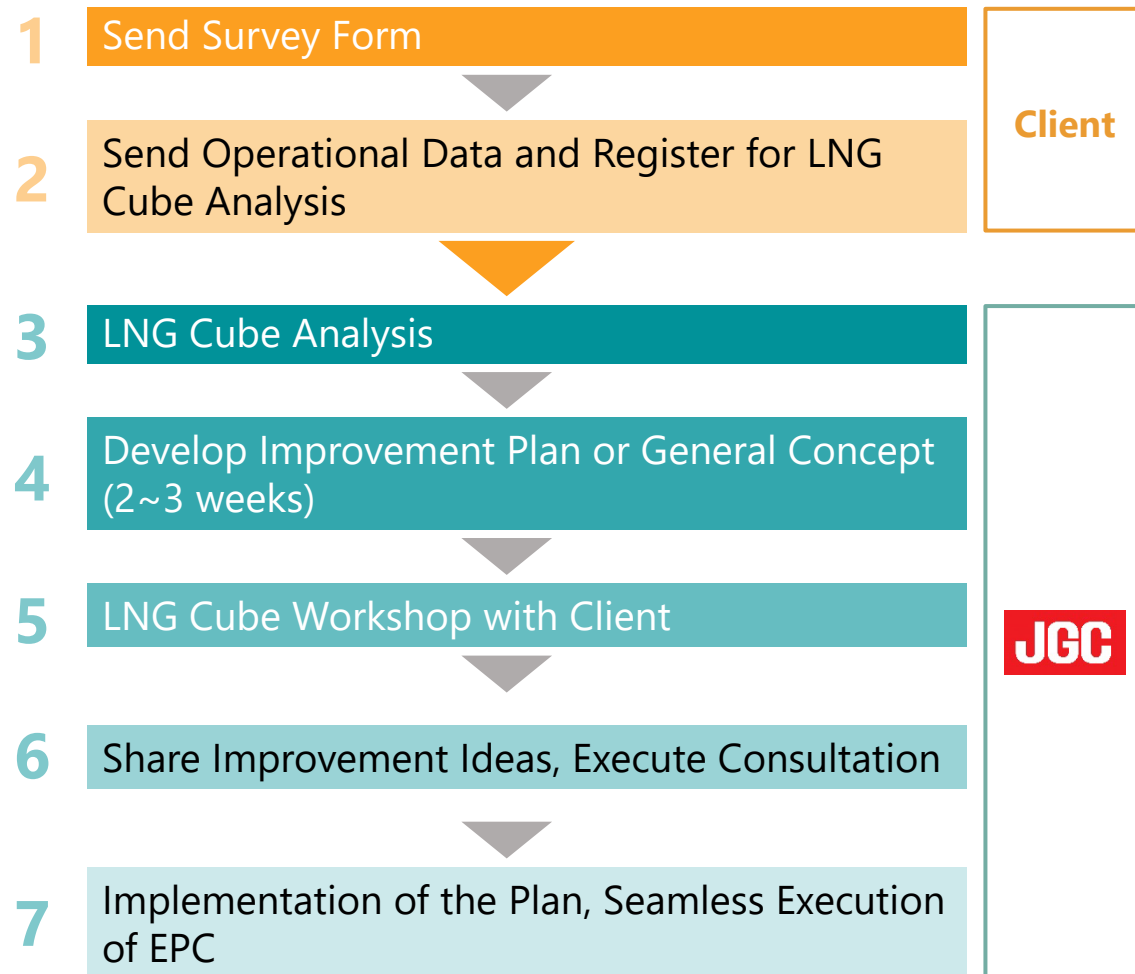
- LNG Cube is a comprehensive technical service package related to LNG plants
- LNG Cube starts from Workshop and Consulting by the world's leading LNG specialists
- Analysis and Consulting leveraged on lessons learnt and operational database from past engineering, construction and operational experiences
- LNG Cube technical services are not limited to existing plants but can be applicable to grassroots plants



LNG Cube Technical Service Menu



## Workflow & Results



## Our Strengths

- Abundant experience in commissioning and startup
- Speedy solutions leveraged on numerous of Lessons Learned from past commissioning and startup experience
- Consulting by Project Manager and Study Manager with extensive site experience and EPC execution experience

## Our Experiences

Client	Year	Region	Activity
A Company	2017 - 2019	South East Asia	<ul style="list-style-type: none"><li>- LNG Cube Workshop (Development of New Digital Solutions)</li><li>- Feasibility Study for the implementation of the Digital Solution</li><li>- Implementation of the Digital Solution</li></ul>
B Company	2018 - 2019	South East Asia	<ul style="list-style-type: none"><li>- LNG Cube Workshop (Development of Efficiency Improvement Ideas)</li><li>- Proposal for Advanced Control System Installation</li><li>- Feasibility Study of the Advanced Control System Installation (Planned)</li></ul>
C Company	2018 - 2019	South East Asia	<ul style="list-style-type: none"><li>- LNG Cube Workshop (Development of Production Enhancement Ideas)</li><li>- Business Case Study for LNG Production Enhancement</li></ul>
D Company	2018 - 2019	Europe	<ul style="list-style-type: none"><li>- LNG Cube Pre-Workshop (Development of New LNG Technology)</li><li>- LNG Cube Workshop</li></ul>



# Operational Excellence Services

## Operation

AIRLIZE LNG® *AIRLIZE LNG*



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## HAR<sup>(\*)</sup> causes loss of LNG production

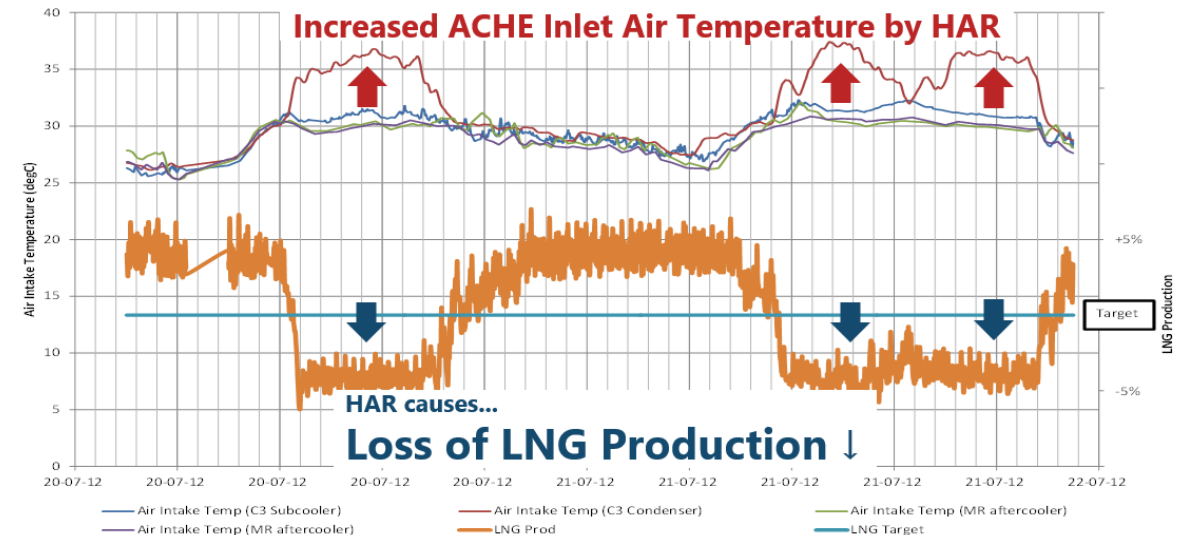
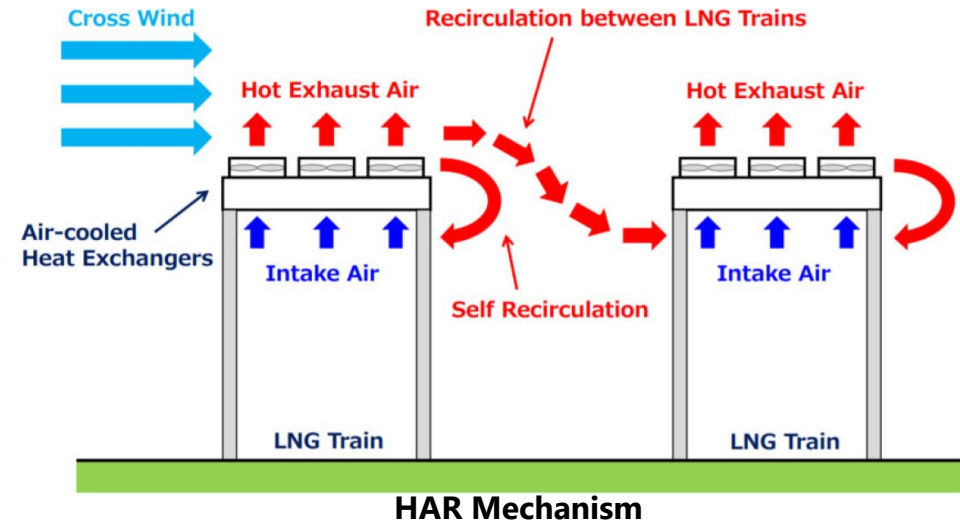
(\*) Hot Air Recirculation

- ☹️ **Process performance degradation due to HAR**
- ☹️ **Increased ACHE<sup>(\*\*)</sup> inlet air temperature due to HAR**
- ☹️ **It is difficult to identify HAR mitigation plan or adaptation plan**

(\*\*) Air Cooled Heat Exchanger

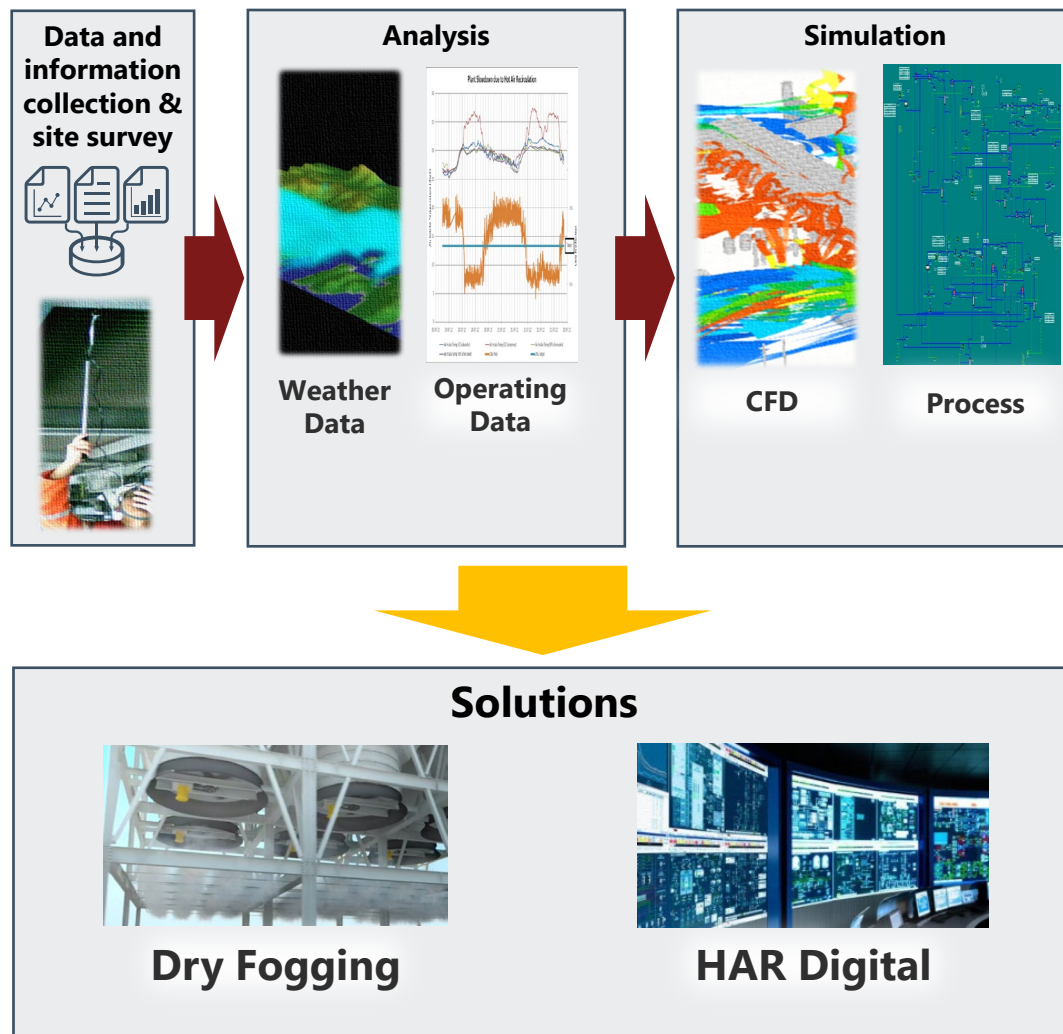
## What is AIRLIZE<sup>®</sup> ?

- AIRLIZE LNG<sup>®</sup> is JGC's Comprehensive Life Cycle Support Services for Air-Cooled LNG Plants
- Diagnoses and Analysis services for HAR optimization





## Workflow & Result



## Our Strengths

- **Real-time Weather Monitoring System:** Introduction of advanced systems for real-time weather monitoring.
- **Advanced Analytical Capabilities:** Expertise in process big data analysis, CFD (Computational Fluid Dynamics) simulation, and rigorous process simulation.
- **Extensive Experience:** JGC's extensive experience in LNG processes and Hot Air Recirculation (HAR) analysis.
- **Comprehensive HAR Management Solutions:** JGC offers two types of solutions for HAR management:
  - Dry Fogging
  - HAR Digital

## Our Experiences

20+ Projects

Contributed to over 20 projects in various phases of Project/Plant Life Cycle (FS, Pre-FEED, FEED, EPC, Revamps)



## What is Dry Fogging?

**Dry Fogging** enhance the performance of ACHE by implementing simple water mist system.



The water mist helps lower the air inlet temperature of the ACHE.



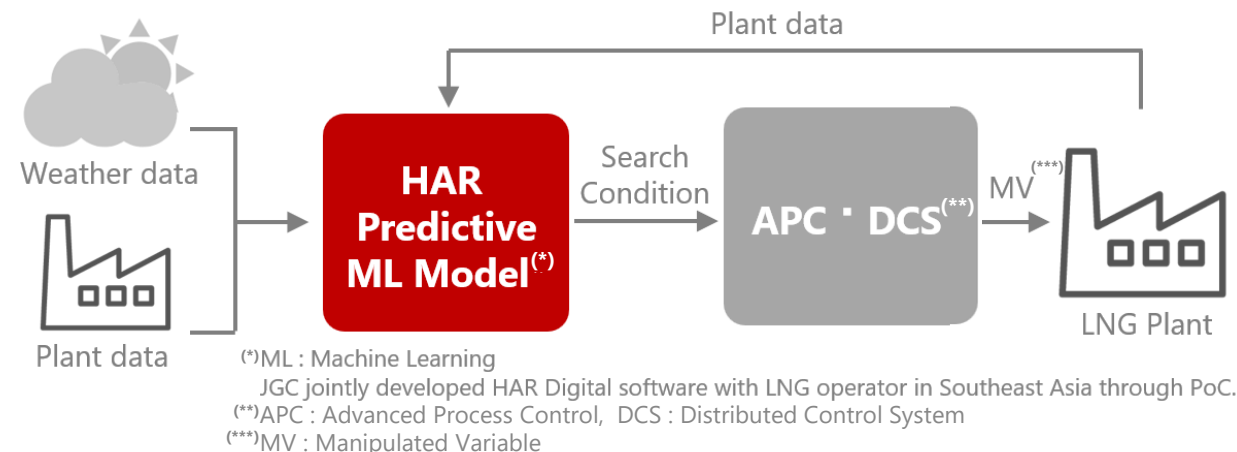
Improves the overall performance of the ACHE.

## Advantage of Dry Fogging

- **Increased LNG Production:** By enhancing cooling performance with minimal capital investment, LNG production can be increased by up to 2%.
- **Quick Delivery Time:** From design to installation, the system can be delivered within a year.
- **No Equipment Damage:** The fine water mist ensures no damage or scale formation on the equipment.
- **Simple System and Easy Operation:** The system consists of only pumps, piping, and fogging nozzles, making it easy to operate.

## What is HAR Digital?

**HAR Digital** is an automated control system powered by Artificial Intelligence (AI).



## Advantage of HAR digital

- **Increased LNG Throughput:** The feed-forward process control system, powered by a HAR predictive machine learning (ML) model, can increase LNG throughput by up to 2% without any major modifications.
- **Stable Operation:** Achieves stable operation by adjusting in advance.
- **High Performance:** High performance operation can be achieved by maintaining proximity to the operating limit while HAR does not occur





# Operational Excellence Services

## Operation Automatics Operation



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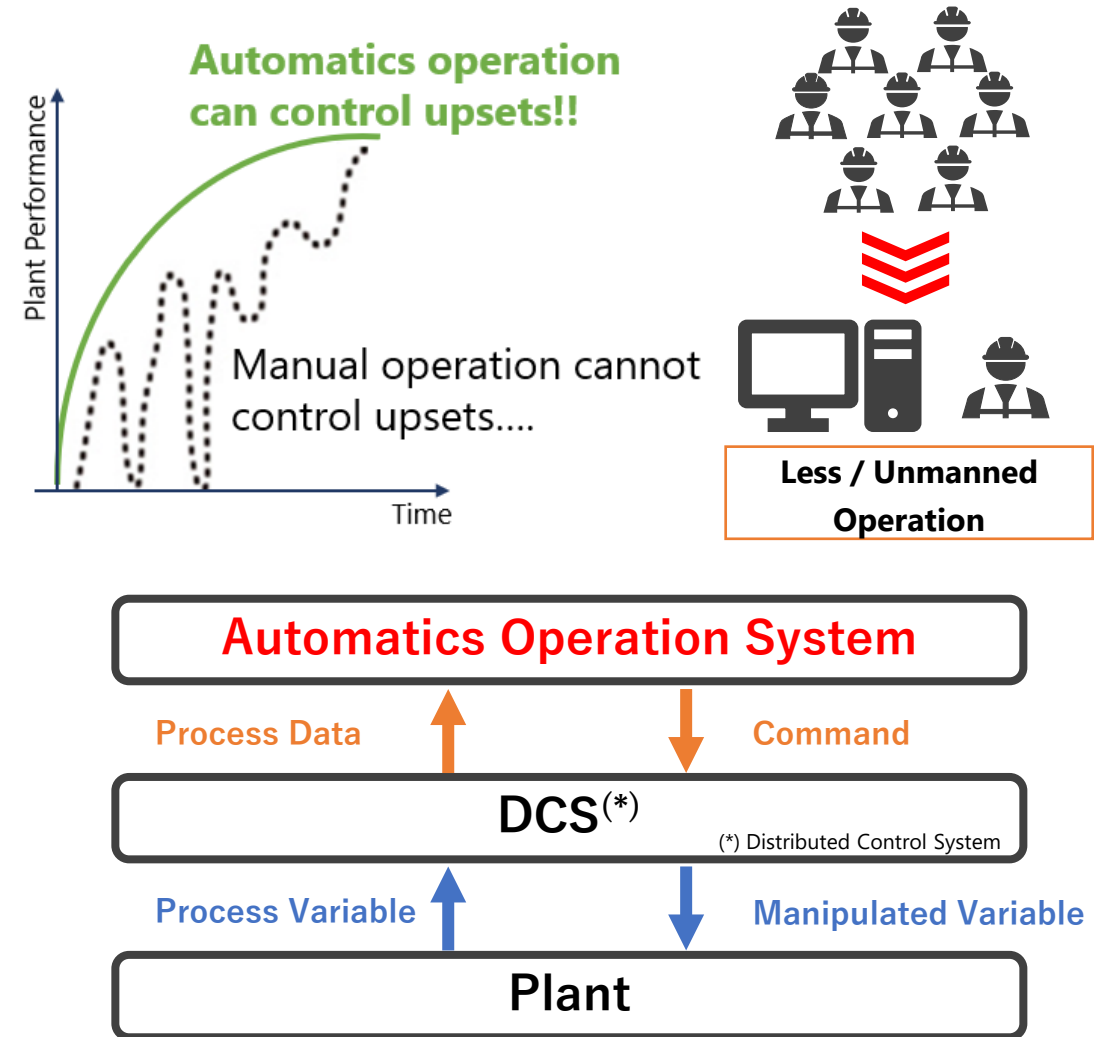
# Automatics Operation

## Advantages of Automatics Operation

- 👍 **Stabilizing facility performance by reducing process upsets during process operation**
- 👍 **Prevention of equipment damage due to mistakes**
- 👍 **Minimizing transient operation time**
- 👍 **Standardization of transient operation sequence**
- 👍 **Assistance for operators with limited experience.**

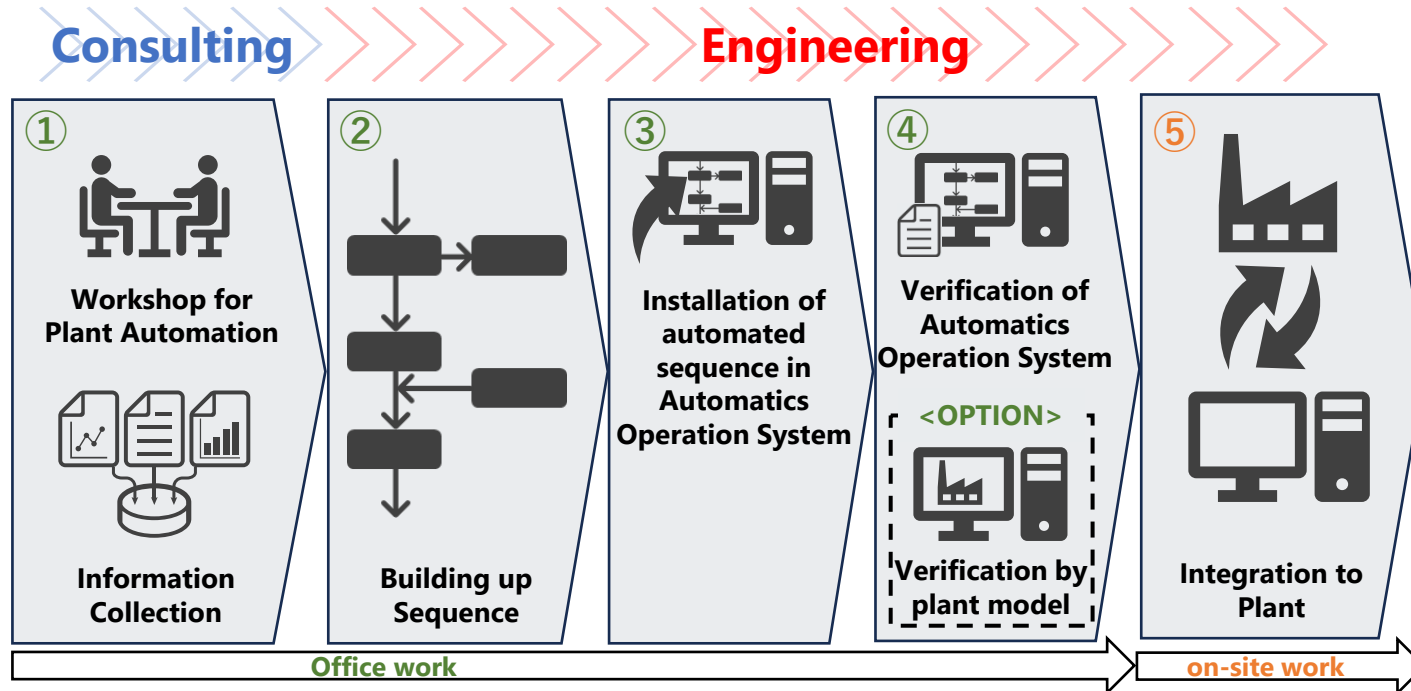
## What is Automatics Operation ?

- Automatics Operation achieves an automated operation for numerous types of plant and equipment (upstream, midstream, downstream).
  - Plant Startup and Shutdown
  - Transient Operation (ramp-up/down, etc.)
  - Process Upset (adjusted for stable operation)
  - Package System Startup and Shutdown (Compressor, Expander, etc.)
- JGC provides consulting and engineering services to implement Automatics Operation for existing plants.



# Automatics Operation

## Workflow for Implementation



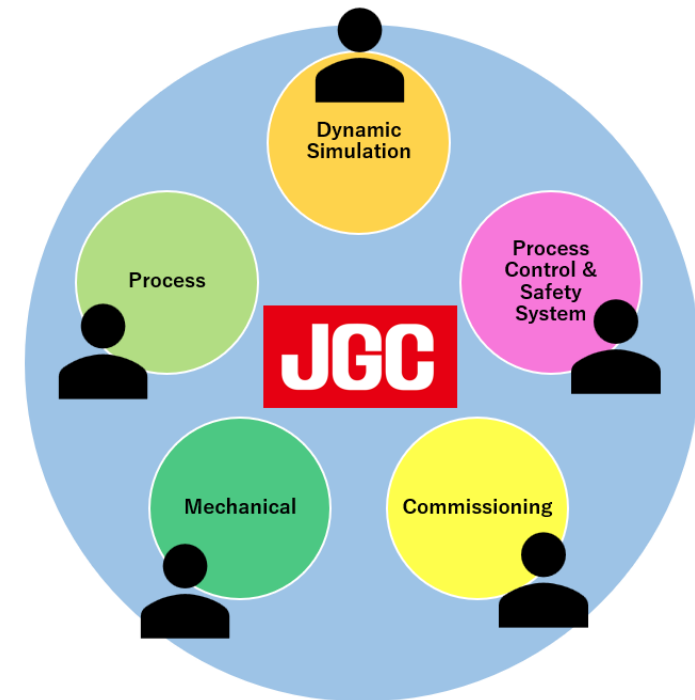
## Our Experience

- LNG, Ammonia, Power Plant, etc.  
Automation for plant startup and shutdown in various types of plants.
- MCHE<sup>(\*)</sup> Cooldown, Compressor change-over, etc.  
Automatic sequences for startup and shutdown of many types of package system

(\*) Main Cryogenic Heat Exchanger

## Our Strengths

- Experience in EPC and O&M of many types of facilities in many locations around the world
- Specialist Engineering Team consisting of various experts in JGC to deliver Automatics Operation



# Automatics Operation

Return to  
Operation menu

## Case Study : Success of Automated Startup/Shutdown in IGFC(\*)

- Plant owner: Osaki Coolgen Corporation <<https://www.osaki-coolgen.jp/en/>>
- Process: CO2 Capture and Recovery Facility in the IGFC
- Requirement: Fully automated plant startup/shutdown operation

(\*) Integrated Coal Gasification Fuel Cell Combined Cycle

### Approach

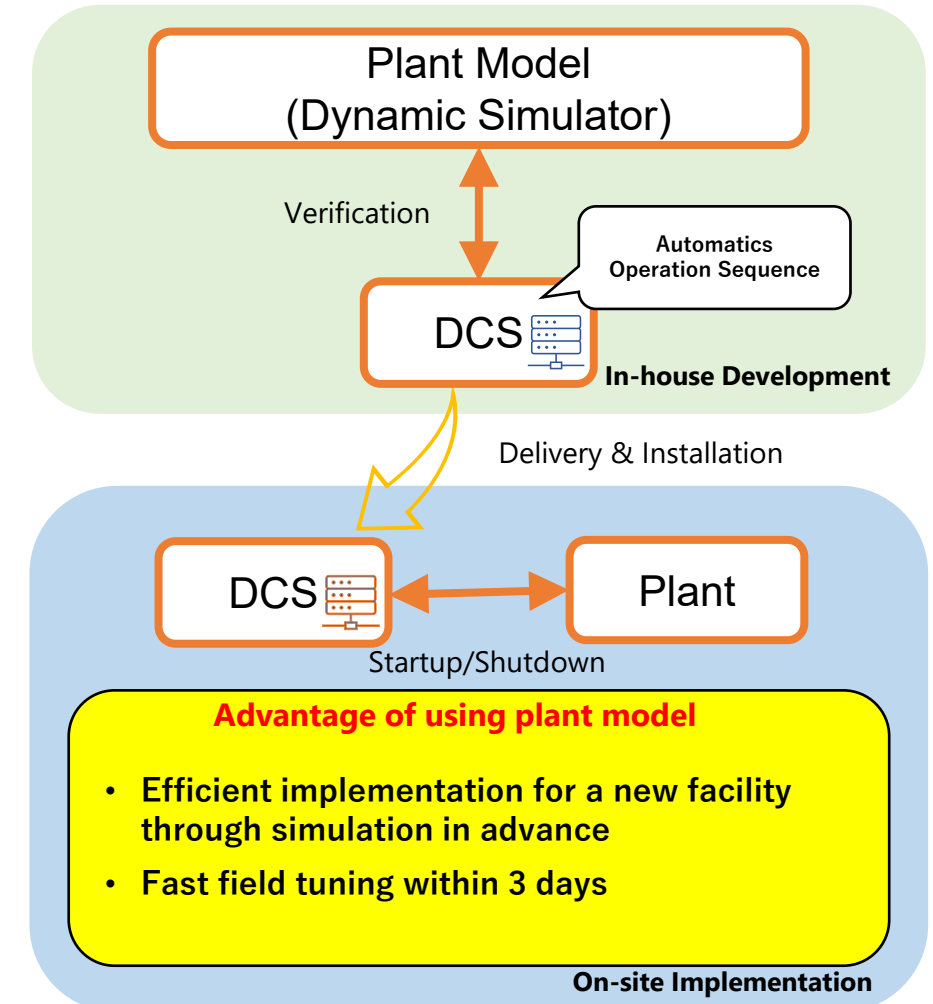
- Developed Plant Model to validate Automatics Operation Sequence for minimizing tuning work during on-site implementation
- Implemented Automatics Operation sequence into DCS according to system configuration at existing unit

### Achievement

- Quick startup/shutdown operation by automating over 1000 steps in the procedure
- Safe startup/shutdown operation without any human error and any failure of an equipment



Provided by Osaki Coolgen Corporation



## Implementation by using plant model



# Operational Excellence Services

## Operation

## Operations Readiness & Assurance (OR&A)



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# Operations Readiness & Assurance (OR&A)

## Do you have any of these issues?

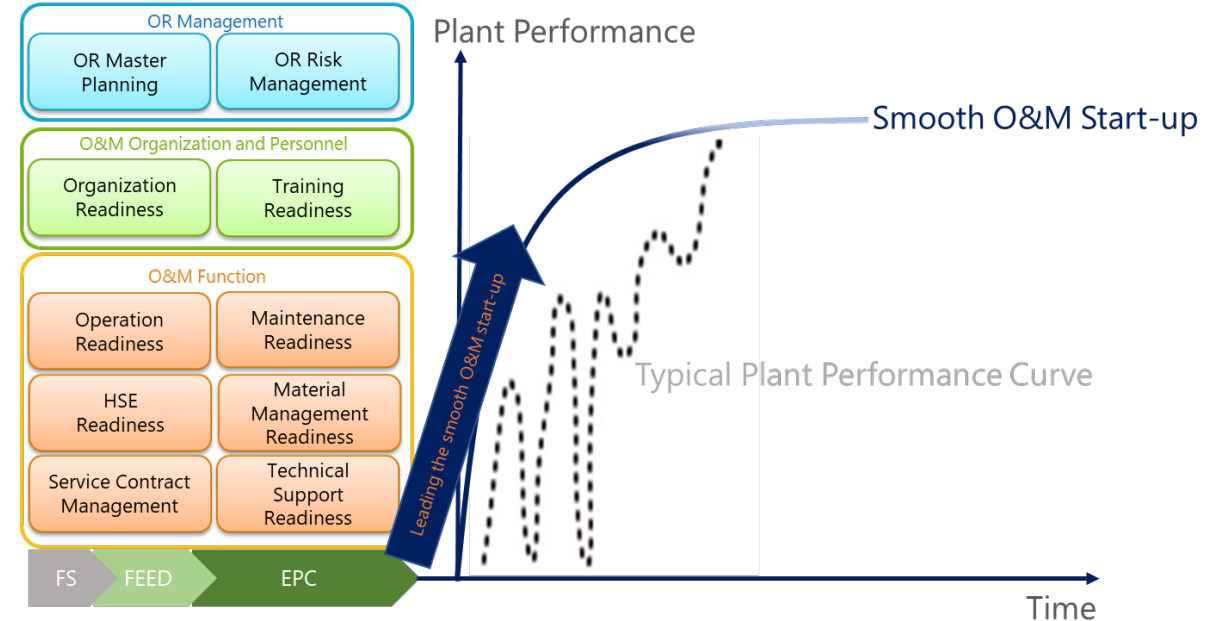
- ☹️ **Concern of safe and smooth startup of O&M**
- ☹️ **High total cost of ownership**
- ☹️ **Potential areas of concerns and its mitigations in OR<sup>(\*)</sup>**

## OR&A Solution

- Execute OR&A program for all OR key components of facilities<sup>(\*\*)</sup> by expert team
- Assess OR plan and progress and reporting with findings and mitigations
- Follow up prioritized mitigation actions to reduce OR risk and to minimize the facility total cost of ownership

<sup>(\*)</sup>OR : Operations Readiness

<sup>(\*\*)</sup>facilities : Onshore and offshore O&G plant, chemical plant etc.



**Operations Readiness & Assurance (OR&A)**

# Operations Readiness & Assurance (OR&A)

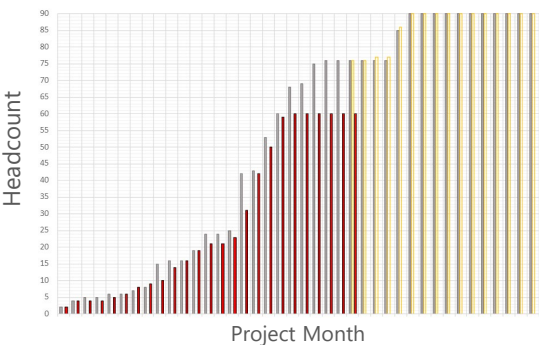
## Workflow & Result

### A) OR&A Planning Phase

1. Verification of overall OR schedule
2. Define OR elements
3. Establish OR progress and KPI tracking system

### B) Assurance Phase

1. Monitor OR activities
2. Assess the progress and risk for OR activities (Health Check)
3. Report and follow up mitigation actions



Recruiting Progress Tracking

OR Components	Business Processes	Status	Plan	Forecast	Actual
Organization Readiness	Recruiting for O&M personnel	Completed	🟢	🟢	🟢
Training Readiness	Competency Assessment	Completed	🟡	🟢	🟢
HSE Readiness	PTW	Completed	🟢	🟢	🟡
HSE Readiness	LOTO	In progress	🟢	🟡	
HSE Readiness	Emergency Response	In progress	🟢	🟡	
HSE Readiness	Spill Prevention	In progress	🟡	🟢	
HSE Readiness	Waste Management Plan	Not Started	🔴	🟢	
Operation Readiness	Production Reporting	Not Started	🔴	🟡	
Operation Readiness	Laboratry Analysis	In progress	🟢	🟢	
Operation Readiness	Crew Change	Completed			🟢
Maintenance Readiness	Maintenance Management (Work Process)	Not Started	🟡	🟢	

Business Process Progress Tracking

## Sample Progress and KPI tracking system

## Our Strengths

- Standardized OR&A program based on FLNG project
- Expert O&M engineers with experiences in operating companies
- Utilization of global project management experiences from over 20,000 FEED and EPC projects

## Our Experiences

- OR&A program execution for FLNG O&M
- Operations audit for FPSO in West Africa
- O&M and Training readiness planning and execution for various EPC projects



# Operational Excellence Services

## Operation Predictable Startup Program



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# Predictable Startup Program

## Do you have any of these issues?

- ☹️ **Reliability of current Commissioning Plan**
- ☹️ **Lack of experience in planning**
- ☹️ **Unfamiliar equipment/unit**
- ☹️ **Resource for unfamiliar countries**



## Our Solution

Provide consultation, recommendations and/or improvements for the following items on the following plans/topics:

- **Commissioning HSE Plan**
- Commissioning Execution Plan
- **Plan and/or procedure with CASTOR®**
- Completion Plan includes Systemization and/or RFSU Blocks
- **Commissioning & Startup for FLNG/FPSO/Module**
- Design/Engineering Considerations
- Benchmark Schedule and/or manning against projects completed
- Contractor Strategy (SOW, Technical evaluation, Selection)
- Identifying Commissioning Risks and Mitigation

# Predictable Startup Program

Return to  
Operation menu



## Our Strengths and Experiences

Extensive experience  
in commissioning  
of refinery, LNG, Gas  
and petrochemical plants  
for a variety of clients  
around the world.







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# CASTOR<sup>®</sup> (Commissioning and Startup Transient Operability Review)

Do you have any of these issues?

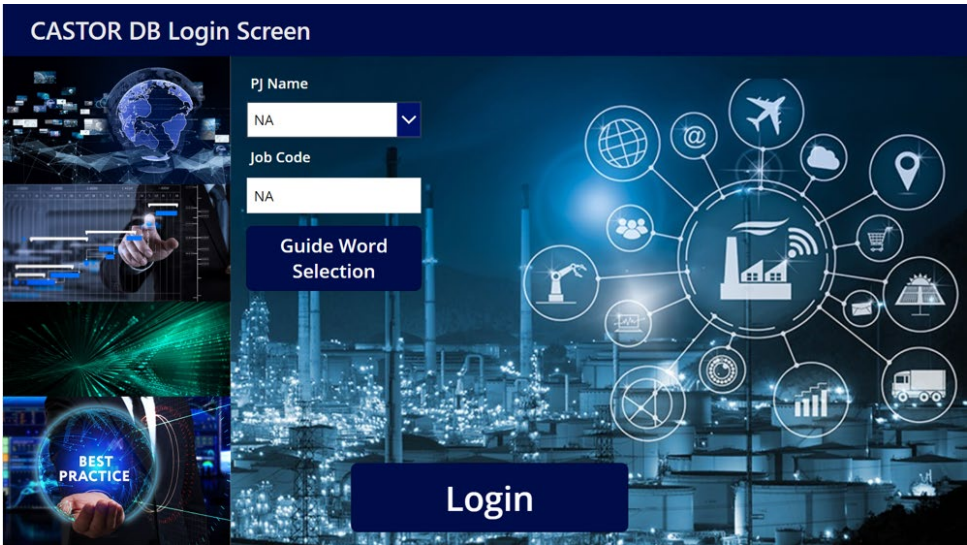
- Concerns on Commissioning and Startup Plan
- Lack of (or No) Experience in Plant Startup
- Introduction of Unfamiliar Equipment/Unit

Issue Scenarios	Failure Scenarios	Startup modes	Operational modes	Special modes	Process Production Modes	Non-Production/Temporary Modes	Special Scenarios	Commissioning Tests / Modes	Commissioning Tests / Modes	Start up Tests / Modes
Embarkment/Low temperature	Main process trips	Cut activation	Thermal expansion/contraction	Recycle modes	Product Load mode	Recycle modes	Heavy rain/snow	Equipment internal (boasting)	Steam blow	Unleaded parts tightness test
Over temperature	Main comp trips	Cut re-activation	Controls on manual	Blank removal gas-off	Product hold mode	Blank removal (static)	Tidal/Waves	ESD/TSO valve leak test	Steam blow	Steam tests on compressor
Overfill	Loss of containment: Leaks	Cut regen	Heavy rain/snow	Blank removal - H2 H2	Other feed flow Modes	Chrysal mode (static)	Cyclone	Instrument Loop test	Chemical clean run	Pumps tests not able to test on large fuel
Over pressure	Internal leaks/fail (e.g. valve seal/rupture)	Reactor switch	Reactor switch	Distillation mode	Other feed flow Modes	Steam out mode	Day-Night swing	Marginal test	Full Chem test	Turbo expander tests
Back flow	Feed equipment failure (over/under/leak)	Cut Circulation	Cycle/blast storm	Stripping & reduction mode	Equipment bypass / trickle mode	Firing modes	Floods (land side)	ESD/TSO valve leak test	Compressor tests not able to test on large fuel	Equipment test not able to test on large fuel
Vapour breakthrough	Instrument failure	Coking/Decoking	ESD writer / instrumentation	Reactor steam heating & cooling	Batch operation	Depressure/low steam mode	Lightning strike	ESD/TSO valve leak test	Compressor tests not able to test on large fuel	Equipment test not able to test on large fuel
Vacuum fling/emphy	Internal failure	Shipping	Day-Night swing	Catalyst drying	Regen. Mode	Offspec modes	Natural disasters	ESD/TSO valve leak test	Compressor tests not able to test on large fuel	Equipment test not able to test on large fuel
Flaring/emphy	Flaring/FBI/valve	Cut make up/start	Water error	Steam out mode	Online flushing / clean modes	Pigging mode	Heat/Smoke/Dust storm	Water Bath (for pipes/systems)	Water Bath (for pipes/systems)	Water Bath (for pipes/systems)
Impurity/leakage	Cooling / heating	Off-spec Reactor mode (C modes)	Competence	Depressure/low steam mode	Depressure/low steam mode	Vacuum unload	Natural disasters	Drains cleaning	Drains cleaning	Drains cleaning
Off-spec product	Flaring	Reaction / run away / pre-heat	PP's	Offspec (modes)	Offspec (modes)	Test modes e.g. ESD/TSO valve leak test	High humidity	Static Dryout	Static Dryout	Static Dryout
Composition different	Loss of NO	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Hydrates/Freeze-out	Loss of heating	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Water explosion	Loss of cooling	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
CO ingress (e.g. vacuum, back flow)	Loss of steam	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
pH issues	Loss of FG	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Strainer	Loss of water	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Solid Polymer/Pugging/Sluggs	Loss of chemicals	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Thermal Degrad/Decompost	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Medium being start up (e.g. below the shift)	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Feed	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Depressure/spark	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Passing RV	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Prime issues (degad, conc.)	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Foaming	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Load carry over	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Corrosion	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Minimum noise/flow	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
High velocity / Fall	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Thermal	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test
Explosion/Contract	Loss of catalyst	Coke Flare/ignition	1st year maint.	High inventory	High inventory	Manual modes	High humidity	ESD/TSO valve leak test	ESD/TSO valve leak test	ESD/TSO valve leak test

CASTOR Guideword Template (General)

## CASTOR<sup>®</sup> Solution

- Reveal risks during transient state operation at commissioning and initial startup phase
- Plan mitigation actions against risks
- Increase likelihood of successful commissioning and plant startup
- Minimize downtime due to trouble
- Eliminate risks of schedule delay

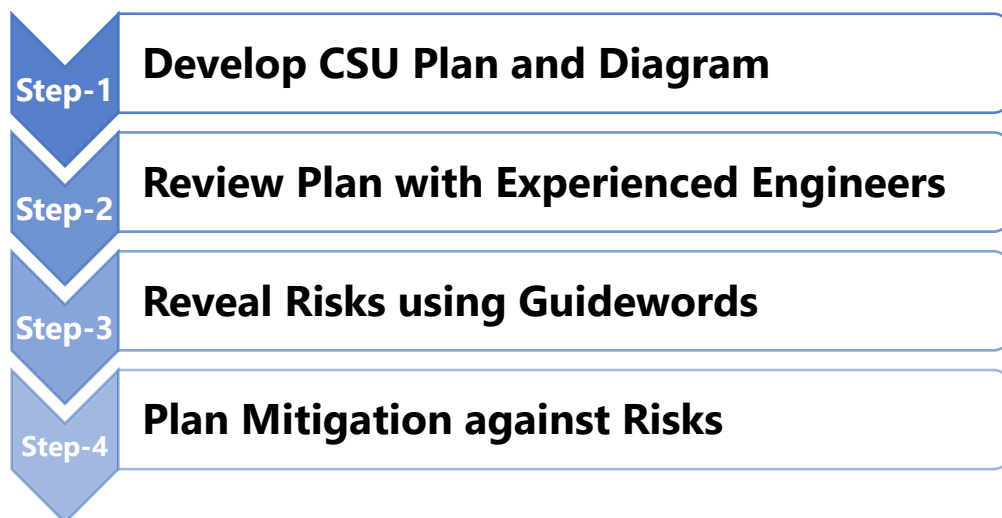


CASTOR Database



## Workflow & Results

### Workflow of CASTOR<sup>®</sup>



- Develop Commissioning and Startup (CSU) Plan and Diagram
- Review CSU Plan and Diagram with highly experienced engineers
- Reveal risks related to transient operation during Commissioning and Startup using Guidewords and experiences of engineers
- Plan mitigation actions against revealed risks
- Improvement of Operation Manuals, Procedures (SOP), Training Programs and updating of procedures for existing plants

## Our Strengths

- Professional Process & Commissioning Engineer Teams
- World-class experiences and expertise in Plant Commissioning and Startup as an EPC Contractor
- A wealth of Lessons Learned about Commissioning and Startup
- Experiences in various types of plant like LNG, Refinery, NGL, GOSP, Floating LNG, Chemical, etc.

## Our Experiences

- CASTOR<sup>®</sup> for LNG, NGL, GOSP, Floating LNG, Ethylene, etc.
- Not only for EPC but also for FEED projects
- Long history of startup review as the predecessors of CASTOR<sup>®</sup>

== > **CASTOR Database**



**CASTOR<sup>®</sup>**  
**Since 2015**  
**7** Cases



# Operational Excellence Services

**Operation**  
**Commissioning Safety**



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# Commissioning Safety

## Do you have any of these issues?

☹️ **Introduction of hazardous material in areas where construction is still in progress**

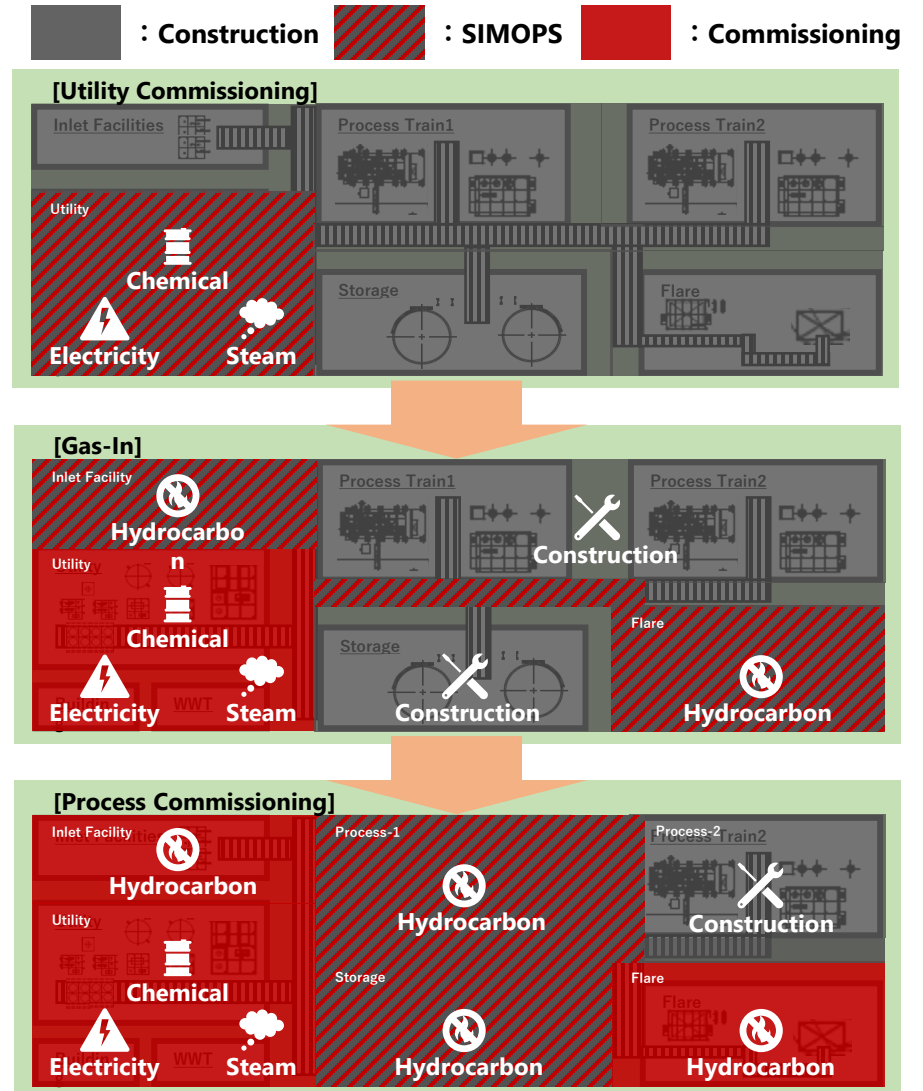
- ✓ **Electricity**
- ✓ **Chemicals**
- ✓ **Steam**
- ✓ **Hydrocarbon**

## Our Solution

Provide consultation on the following plans/topics:

- Completion Plan
- Systemization
- Identify Safety Risks and Prepare Risk Mitigation (SIMOPS Study)
- Design/Engineering Considerations (Additional Isolations)
- QRA Study with Technical HSE Engineering

### SIMOPS Study



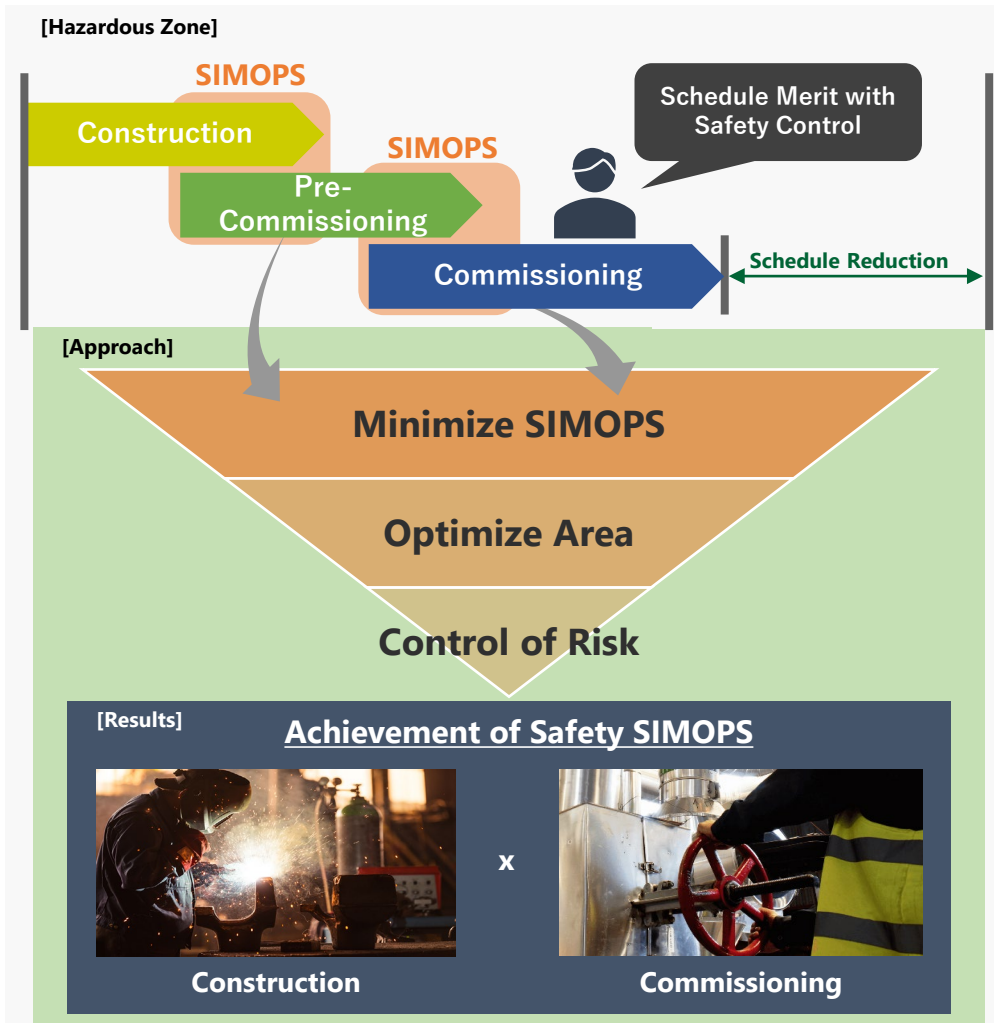


# Commissioning Safety

[Return to  
Operation menu](#)



## Workflow & Result



## Our Strengths

- Professional Process & Material Engineer Teams
- Top global results and performances on Degradation Assessment, Inspection Planning, On-site Inspection.
- Use of big data that integrates customer plant operating data and JGC design data to forecast future plants' needs
- Collaboration between overseas EPC-capable group companies and local maintenance companies.



## Our Experiences

- CSU planning using system definitions since early 1990s
- SIMOPS study since early 2000s
- Continued to ensure commissioning safety in recent larger and more complex projects.



# Operational Excellence Services

## Operation

## Commissioning & Startup for FLNG/FPSO/Module



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# Commissioning & Startup for FLNG/FPSO/Module

## Do you have any of these issues?



### What shall be conducted at each location??

- ✓ At Module Fabrication Yard
- ✓ At Shipyard / Onshore
- ✓ At Offshore (both Pre-RFSU and Post-RFSU)



### What shall be prepared at each phase??

- ✓ Manning (POB Plan/ Flotel)
- ✓ Spare Parts/Special Tools/ Temporaries/Consumables
- ✓ Logistics/Onshore Base/Storage Area
- ✓ Startup Procedure/Training, etc.

## Solution based on actual FLNG EPCIC experiences



### Provide consultation on the following topics:

- ✓ Project Completion Plan
- ✓ Design/Engineering Considerations
- ✓ Commissioning Execution Plan
- ✓ Startup Plan, Procedure and Operator Training
- ✓ Manning including Offshore Training
- ✓ Logistics Strategy and/or Material Arrangement etc.





# Commissioning & Startup for FLNG/FPSO/Module

[Return to  
Operation menu](#)



## Workflow & Result



## Our Strengths

We are one of leading companies for Modularized Project & FLNG and have several experiences of actual project execution.

- Executed several Modularized Projects for both Onshore and Offshore
- Accumulated know-how to work with Module Fab Yard and Shipyard
- Executed two (2) FLNG EPCIC Project (see below photos)
- Executed Construction Management and Completion Support Service for Prelude FLNG Project

## Our Experiences

